

Gavin Patterson

Chief Executive



The last five years

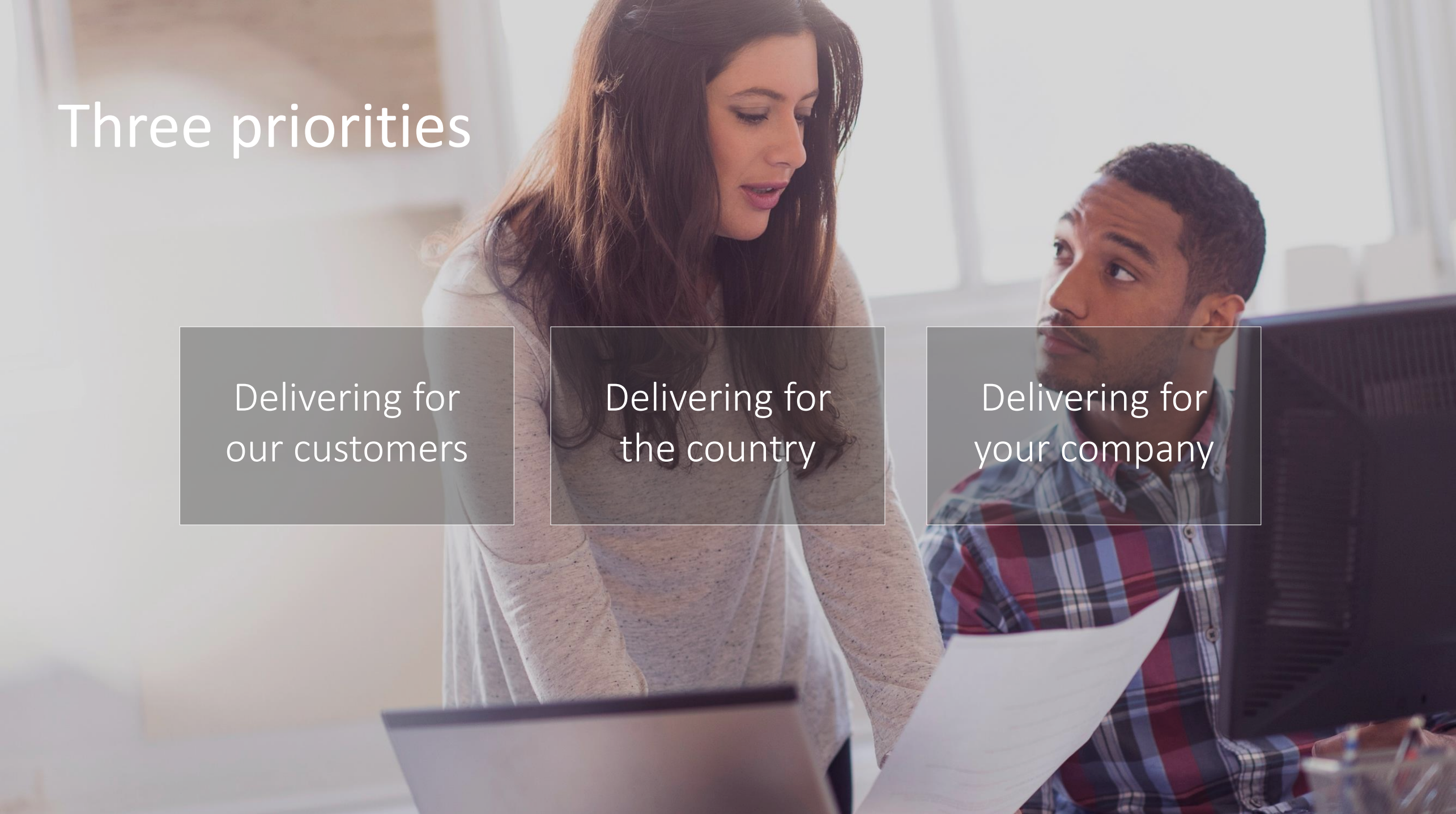
- Acquisition of EE
- Transformation of UK sports TV
- Building Britain's digital networks



A close-up photograph of a business meeting. In the foreground, a person's hand holds a white tablet. Another person's hand, wearing a silver watch, holds a blue pen and points at the tablet screen. In the background, a document with a colorful pie chart is visible. The text "Year of delivery – overcoming uncertainty, reducing risk" is overlaid on the left side of the image.

Year of delivery
– overcoming
uncertainty,
reducing risk

Three priorities



Delivering for
our customers

Delivering for
the country

Delivering for
your company

Conclusion

