### **Key Performance Indicators (KPIs)**



For the financial years ended 31 March 2021 and 31 March 2022, and the guarter ended 30 June 2022.

From Q1 FY21, BT has been reporting information in the format of this document as part of its quarterly financial disclosures . These financial statements do not constitute statutory accounts within the meaning of Section 434 of the Companies Act 2006 and have not been audited or reviewed by the independent auditors.

#### Notes

Revenue categories described as 'Of which' are intended to provide greater detail about the components of larger revenue categories, but are not intended to be the sum of that category. Please see the Glossary pages at the end of this document for details about the metrics included.

#### Disclaimer

All pro forma financial information contained in this document is unaudited. The pro forma results are presented to investors and analysts as an indication of trend only. The financial statements do not constitute statutory accounts within the meaning of Section 434 of the Companies Act 2006 and have not been audited by BT Group's independent auditors. BT Group does not warrant the accuracy, completeness or validity of the information, figures or calculations in this document and shall not be liable in any way for any loss or damage arising out of the use of this information, or any errors or omissions in its content.

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#### About BT Group

BT Group is the UK's leading provider of fixed and mobile telecommunications and related secure digital products, solutions and services. We also provide managed telecommunications, security and network and IT infrastructure services to customers across 180 countries.

BT Group consists of four customer-facing units: Consumer serves individuals and families in the UK; Enterprise and Global are our UK and international business-focused units respectively; Openreach is an independently governed, wholly owned subsidiary, which wholesales fixed access infrastructure services to its customers - over 650 communication providers across the UK.

For the year ended 31 March 2022, BT Group's reported revenue was £20,850m with reported profit before taxation of £1,963m.

British Telecommunications plc is a wholly-owned subsidiary of BT Group plc and encompasses virtually all businesses and assets of the BT Group. BT Group plc is listed on the London Stock Exchange.

#### BT Group plc

Registered Office: 1 Braham Street, London E1 8EE, United Kingdom Registered in England and Wales no. 4190816 www.bt.com/about

## **Group: Income statement**

INCOME STATEMENT Em unless otherwise stated	FY21 Q1	FY21 Q2	FY21 Q3	FY21 Q4	FY21 Full year	FY22 Q1	FY22 Q2	FY22 Q3	FY22 Q4	FY22 Full year	FY2
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Revenue	7										
Consumer	2,362	2,511	2,621	2,391	9,885	2,382	2,475	2,585	2,416	9,858	2,5
Enterprise	1,352	1,358	1,376	1,363	5,449	1,287	1,285	1,295	1,290	5,157	1,2
Global	990	926	907	908	3,731	785	869	871	837	3,362	7
Openreach	1,286	1,299	1,313	1,346	5,244	1,347	1,360	1,361	1,373	5,441	1,4
Other	4	8	6	5	23	8	6	6	7	27	
ntra-group items	(744)	(745)	(746)	(727)	(2,962)	(739)	(757)	(749)	(755)	(3,000)	(76
Fotal Group revenue <sup>1</sup>	5,250	5,357	5,477	5,286	21,370	5,070	5,238	5,369	5,168	20,845	5,1
YoY	(6.8)%	(7.3)%	(5.2)%	(6.1)%	(6.4)%	(3.4)%	(2.2)%	(2.0)%	(2.2)%	(2.5)%	1.
· ·	( /	( -,,	(- )	(- )	( ) , , ,	(3 )	( )	( -7	( )	( ','	
EBITDA	7										
Consumer	501	574	535	518	2,128	523	554	628	557	2,262	(
Enterprise	406	427	435	436	1,704	429	423	400	384	1,636	
Global	141	148	151	156	596	102	105	114	135	456	
Openreach	729	724	758	726	2,937	773	788	807	811	3,179	
Other	36	35	3	(24)	50	39	12	11	(18)	44	
Total Group EBITDA <sup>1</sup>	1,813	1,908	1,882	1,812	7,415	1,866	1,882	1,960	1,869	7,577	1,
YoY	(7.4)%	(2.9)%	(4.8)%	(9.7)%	(6.2)%	2.9%	(1.4)%	4.1%	3.1%	2.2%	2.
Margin	34.5%	35.6%	34.4%	34.3%	34.7%	36.8%	35.9%	36.5%	36.2%	36.3%	37.
Margin	04.070	00.070	04.470	04.070	04.170	00.070	00.070	00.070	00.270	00.070	07.
Adjusted profit before tax	550	636	584	533	2,303	622	575	626	528	2,351	
Reported profit before tax	561	501	529	213	1,804	536	473	528	426	1,963	
Profit after tax	448	408	420	196	1,472	2	429	455	388	1,274	
INCOME STATEMENT		FY21 H1		FY21 H2	FY21 Full year		FY22 H1		FY22 H2	FY22 Full year	
					FY21 Full year		FY22 H1			FY22 Full year	
Em unless otherwise stated  Fotal Group revenue <sup>1</sup>		H1 10,607			Full year 21,370		H1 10,308				
Em unless otherwise stated		H1		H2	Full year		H1		H2	Full year	
Em unless otherwise stated  Fotal Group revenue <sup>1</sup>		H1 10,607		H2 10,763	Full year 21,370		H1 10,308		H2	Full year 20,845	
Total Group revenue <sup>1</sup> Deperating costs before D&A and specific items		10,607 (6,886) 3,721		10,763 (7,069)	21,370 (13,955) 7,415		10,308 (6,560) 3,748		10,537 (6,708)	20,845 (13,268) 7,577	
Total Group revenue <sup>1</sup> Operating costs before D&A and specific items  Total Group EBITDA <sup>1</sup> Depreciation and amortisation <sup>1</sup>		10,607 (6,886)		10,763 (7,069) 3,694	21,370 (13,955)		10,308 (6,560)		10,537 (6,708) 3,829	20,845 (13,268)	
Total Group revenue <sup>1</sup> Operating costs before D&A and specific items Total Group EBITDA <sup>1</sup> Depreciation and amortisation <sup>1</sup> Of which lease depreciation		10,607 (6,886) 3,721 (2,152) (344)		10,763 (7,069) 3,694 (2,195) (346)	21,370 (13,955) 7,415 (4,347)		10,308 (6,560) 3,748 (2,169)		10,537 (6,708) 3,829 (2,236) (339)	20,845 (13,268) 7,577 (4,405) (688)	
Fotal Group revenue <sup>1</sup> Operating costs before D&A and specific items  Fotal Group EBITDA <sup>1</sup> Operation and amortisation <sup>1</sup> Of which lease depreciation  Adjusted operating profit		10,607 (6,886) 3,721 (2,152)		10,763 (7,069) 3,694 (2,195)	21,370 (13,955) 7,415 (4,347) (690)		10,308 (6,560) 3,748 (2,169) (349)		10,537 (6,708) 3,829 (2,236)	20,845 (13,268) 7,577 (4,405)	
Total Group revenue <sup>1</sup> Operating costs before D&A and specific items Total Group EBITDA <sup>1</sup> Depreciation and amortisation <sup>1</sup> Of which lease depreciation		10,607 (6,886) 3,721 (2,152) (344) 1,569		10,763 (7,069) 3,694 (2,195) (346) 1,499	21,370 (13,955) 7,415 (4,347) (690) 3,068		10,308 (6,560) 3,748 (2,169) (349) 1,579		10,537 (6,708) 3,829 (2,236) (339) 1,593	20,845 (13,268) 7,577 (4,405) (688) 3,172	
Fotal Group revenue <sup>1</sup> Operating costs before D&A and specific items  Fotal Group EBITDA <sup>1</sup> Opereciation and amortisation <sup>1</sup> Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup>		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384)		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389)	21,370 (13,955) 7,415 (4,347) (690) 3,068 (773)		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382)		10,537 (6,708) 3,829 (2,236) (339) 1,593 (439)	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821)	
Crotal Group revenue <sup>1</sup> Depreting costs before D&A and specific items Fotal Group EBITDA <sup>1</sup> Depreciation and amortisation <sup>1</sup> Of which lease depreciation Adjusted operating profit Net finance expense <sup>1</sup> Of which lease interest Share of post tax profits/losses of assoc. & JVs <sup>1</sup>		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384) (72) 1		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389) (70) 7	21,370 (13,955) 7,415 (4,347) (690) 3,068 (773) (142) 8		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382) (68)		10,537 (6,708) 3,829 (2,236) (339) 1,593 (439) (65)	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821) (133)	
Communities of the review of the revenue of the rev		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384) (72)		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389) (70)	21,370 (13,955) 7,415 (4,347) (690) 3,068 (773) (142)		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382) (68)		10,537 (6,708) 3,829 (2,236) (339) 1,593 (439) (65)	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821) (133)	
Crotal Group revenue <sup>1</sup> Depreting costs before D&A and specific items  Fotal Group EBITDA <sup>1</sup> Depreciation and amortisation <sup>1</sup> Of which lease depreciation  Adjusted operating profit Net finance expense <sup>1</sup> Of which lease interest Share of post tax profits/losses of assoc. & JVs <sup>1</sup> Adjusted profit before tax		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384) (72) 1		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389) (70) 7	21,370 (13,955) 7,415 (4,347) (690) 3,068 (773) (142) 8 2,303		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382) (68) 0		10,537 (6,708) 3,829 (2,236) (339) 1,593 (439) (65) 0	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821) (133) 0	
Communities of the review of the state of th		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384) (72) 1,186 (124)		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389) (70) 7 1,117 (375)	21,370 (13,955) 7,415 (4,347) (690) 3,068 (773) (142) 8 2,303 (499)		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382) (68) 0 1,197 (188)		10,537 (6,708) 3,829 (2,236) (339) 1,593 (439) (65) 0 1,154 (200)	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821) (133) 0 2,351 (388)	
Crotal Group revenue <sup>1</sup> Departing costs before D&A and specific items  Fotal Group EBITDA <sup>1</sup> Depreciation and amortisation <sup>1</sup> Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup> Of which lease interest  Share of post tax profits/losses of assoc. & JVs <sup>1</sup> Adjusted profit before tax  Fotal specific items  Of which impact operating profit  Of which net interest on pensions		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384) (72) 1 1,186 (124) (115)		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389) (70) 7 1,117 (375) (366)	21,370 (13,955) 7,415 (4,347) (690) 3,068 (773) (142) 8 2,303 (499) (481)		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382) (68) 0 1,197 (188) (141)		10,537 (6,708) 3,829 (2,236) (339) 1,593 (439) (65) 0 1,154 (200) (146)	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821) (133) 0 2,351 (388) (287) (101)	
Crotal Group revenue <sup>1</sup> Departing costs before D&A and specific items  Crotal Group EBITDA <sup>1</sup> Depreciation and amortisation <sup>1</sup> Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup> Of which lease interest  Share of post tax profits/losses of assoc. & JVs <sup>1</sup> Adjusted profit before tax  Crotal specific items  Of which impact operating profit  Of which impact operating profit  Of which net interest on pensions  Reported profit before tax		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384) (72) 1 1,186 (124) (115) (9)		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389) (70) 7 1,117 (375) (366) (9)	21,370 (13,955) 7,415 (4,347) (690) 3,068 (773) (142) 8 2,303 (499) (481) (18)		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382) (68) 0 1,197 (188) (141) (47)		10,537 (6,708) 3,829 (2,236) (339) (439) (65) 0 1,154 (200) (146) (54)	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821) (133) 0 0 2,351 (388) (287)	
Crotal Group revenue¹  Deprating costs before D&A and specific items  Fotal Group EBITDA¹  Depreciation and amortisation¹  Of which lease depreciation  Adjusted operating profit  Net finance expense¹  Of which lease interest  Share of post tax profits/losses of assoc. & JVs¹  Adjusted profit before tax  Fotal specific items  Of which impact operating profit  Of which net interest on pensions  Reported profit before tax  Fax excluding tax on specific items		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384) (72) 1 1,186 (124) (115) (9) 1,062 (236)		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389) (70) 7 1,117 (375) (366) (9) 742 (192)	21,370 (13,955) 7,415 (4,347) (690) 3,068 (773) (142) 8 2,303 (499) (481) (18) 1,804 (428)		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382) (68) 0 1,197 (188) (141) (47) 1,009 (183)		10,537 (6,708) 3,829 (2,236) (339) 1,593 (439) (65) 0 1,154 (200) (146) (54) 954	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821) (133) 0 2,351 (388) (287) (101) 1,963 (349)	
Crotal Group revenue <sup>1</sup> Operating costs before D&A and specific items  Fotal Group EBITDA <sup>1</sup> Operation and amortisation <sup>1</sup> Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup> Of which lease interest  Share of post tax profits/losses of assoc. & JVs <sup>1</sup> Adjusted profit before tax  Fotal specific items  Of which impact operating profit  Of which net interest on pensions  Reported profit before tax  Fax excluding tax on specific items  Tax rate before specific items		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384) (72) 1,186 (124) (115) (9) 1,062 (236) 19.9%		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389) (70) 7 1,117 (375) (366) (9) 742 (192) 17.2%	21,370 (13,955) 7,415 (4,347) (690) 3,068 (773) (142) 8 2,303 (499) (481) (18) 1,804 (428) 18.6%		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382) (68) 0 1,197 (188) (141) (47) 1,009 (183) 15.3%		10,537 (6,708) 3,829 (2,236) (339) 1,593 (439) (65) 0 1,154 (200) (146) (54) (54) (166) 14.4%	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821) (133) 0 2,351 (388) (287) (101) 1,963 (349) 14.8%	
Crotal Group revenue¹  Deprating costs before D&A and specific items  Fotal Group EBITDA¹  Depreciation and amortisation¹  Of which lease depreciation  Adjusted operating profit  Net finance expense¹  Of which lease interest  Share of post tax profits/losses of assoc. & JVs¹  Adjusted profit before tax  Fotal specific items  Of which impact operating profit  Of which net interest on pensions  Reported profit before tax  Fax excluding tax on specific items		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384) (72) 1 1,186 (124) (115) (9) 1,062 (236)		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389) (70) 7 1,117 (375) (366) (9) 742 (192)	21,370 (13,955) 7,415 (4,347) (690) 3,068 (773) (142) 8 2,303 (499) (481) (18) 1,804 (428)		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382) (68) 0 1,197 (188) (141) (47) 1,009 (183)		10,537 (6,708) 3,829 (2,236) (339) 1,593 (439) (65) 0 1,154 (200) (146) (54) 954	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821) (133) 0 2,351 (388) (287) (101) 1,963 (349)	
Crotal Group revenue  Total Group revenue  Departing costs before D&A and specific items  Fotal Group EBITDA  Depreciation and amortisation  Of which lease depreciation  Adjusted operating profit  Net finance expense  Of which lease interest  Share of post tax profits/losses of assoc. & JVs  Adjusted profit before tax  Total specific items  Of which impact operating profit  Of which net interest on pensions  Reported profit before tax  Tax excluding tax on specific items  Tax rate before specific items  Tax rate before specific items  Tax on specific items  Profit after tax		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384) (72) 1 1,186 (124) (115) (9) 1,062 (236) 19.9% 30 856		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389) (70) 7 1,117 (375) (366) (9) 742 (192) 17,2% 66 616	21,370 (13,955) 7,415 (690) 3,068 (773) (142) 8 2,303 (499) (481) (18) 1,804 (428) 18,6% 96		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382) (68) 0 1,197 (188) (141) (47) 1,009 (183) 15.3% (395) 431		10,537 (6,708) 3,829 (2,236) (339) (439) (65) 0 1,154 (200) (146) (54) 954 (166) 14.4% 55	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821) (133) 0 2,351 (388) (287) (101) 1,963 (349) 14.8% (340)	
Cotal Group revenue  Departing costs before D&A and specific items  Cotal Group EBITDA  Depreciation and amortisation  Of which lease depreciation  Adjusted operating profit  Net finance expense  Of which lease interest  Share of post tax profits/losses of assoc. & JVs  Adjusted profit before tax  Cotal specific items  Of which impact operating profit  Of which net interest on pensions  Reported profit before tax  Tax excluding tax on specific items  Tax rate before specific items  Tax on specific items  Profit after tax  Adjusted basic earnings per share (pence)		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384) (72) 1 1,186 (124) (115) (9) 1,062 (236) 19.9% 30 856		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389) (70) 7 1,117 (375) (366) (9) 742 (192) 17.2% 66 616	21,370 (13,955) 7,415 (4,347) (690) 3,068 (773) (142) 8 2,303 (499) (481) (18) 1,804 (428) 18.6% 96 1,472		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382) (68) 0 1,197 (188) (141) (47) 1,009 (183) 15,3% (395) 431		10,537 (6,708) 3,829 (2,236) (339) 1,593 (439) (65) 0 1,154 (200) (146) (54) 954 (166) 14.4% 55 843	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821) (133) 0 2,351 (388) (287) (101) 1,963 (349) 14,8% (340) 1,274	
Crotal Group revenue  Total Group revenue  Departing costs before D&A and specific items  Fotal Group EBITDA  Depreciation and amortisation  Of which lease depreciation  Adjusted operating profit  Net finance expense  Of which lease interest  Share of post tax profits/losses of assoc. & JVs  Adjusted profit before tax  Total specific items  Of which impact operating profit  Of which net interest on pensions  Reported profit before tax  Tax excluding tax on specific items  Tax rate before specific items  Tax rate before specific items  Tax on specific items  Profit after tax		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384) (72) 1 1,186 (124) (115) (9) 1,062 (236) 19.9% 30 856		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389) (70) 7 1,117 (375) (366) (9) 742 (192) 17,2% 66 616	21,370 (13,955) 7,415 (690) 3,068 (773) (142) 8 2,303 (499) (481) (18) 1,804 (428) 18,6% 96		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382) (68) 0 1,197 (188) (141) (47) 1,009 (183) 15.3% (395) 431		10,537 (6,708) 3,829 (2,236) (339) (439) (65) 0 1,154 (200) (146) (54) 954 (166) 14.4% 55	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821) (133) 0 2,351 (388) (287) (101) 1,963 (349) 14.8% (340)	
Crotal Group revenue <sup>1</sup> Operating costs before D&A and specific items  Fotal Group EBITDA <sup>1</sup> Operation and amortisation <sup>1</sup> Of which lease depreciation  Adjusted operating profit  Net finance expense <sup>1</sup> Of which lease interest  Share of post tax profits/losses of assoc. & JVs <sup>1</sup> Adjusted profit before tax  Fotal specific items  Of which impact operating profit  Of which net interest on pensions  Reported profit before tax  Fax excluding tax on specific items  Tax rate before specific items  Fax on specific items  Profit after tax  Adjusted basic earnings per share (pence)  Reported basic earnings per share (pence)		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384) (72) 1,186 (124) (115) (9) 1,062 (236) 19.9% 30 856		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389) (70) 7 1,117 (375) (366) (9) 742 (192) 17.2% 66 616	21,370 (13,955) 7,415 (4,347) (690) 3,068 (773) (142) 8 2,303 (499) (481) (18) 1,804 (428) 18.6% 96 1,472		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382) (68) 0 1,197 (188) (141) (47) 1,009 (183) 15.3% (395) 431		10,537 (6,708) 3,829 (2,236) (339) 1,593 (439) (65) (146) (54) (954) (166) 14.4% 55 843	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821) (133) (287) (101) 1,963 (349) 14.8% (340) 1,274	
Cotal Group revenue 1 Departing costs before D&A and specific items Cotal Group EBITDA 1 Depreciation and amortisation 1 Depreciation and amortisation 1 Of which lease depreciation Adjusted operating profit Net finance expense 1 Of which lease interest Share of post tax profits/losses of assoc. & JVs 1 Adjusted profit before tax Cotal specific items Of which impact operating profit Of which net interest on pensions Reported profit before tax Cax excluding tax on specific items Tax rate before specific items Tax on specific items Profit after tax Adjusted basic earnings per share (pence)		10,607 (6,886) 3,721 (2,152) (344) 1,569 (384) (72) 1 1,186 (124) (115) (9) 1,062 (236) 19.9% 30 856		10,763 (7,069) 3,694 (2,195) (346) 1,499 (389) (70) 7 1,117 (375) (366) (9) 742 (192) 17.2% 66 616	21,370 (13,955) 7,415 (4,347) (690) 3,068 (773) (142) 8 2,303 (499) (481) (18) 1,804 (428) 18.6% 96 1,472		10,308 (6,560) 3,748 (2,169) (349) 1,579 (382) (68) 0 1,197 (188) (141) (47) 1,009 (183) 15,3% (395) 431		10,537 (6,708) 3,829 (2,236) (339) 1,593 (439) (65) 0 1,154 (200) (146) (54) 954 (166) 14.4% 55 843	20,845 (13,268) 7,577 (4,405) (688) 3,172 (821) (133) 0 2,351 (388) (287) (101) 1,963 (349) 14,8% (340) 1,274	

<sup>&</sup>lt;sup>1</sup> Adjusted, i.e. before specific items

Please see the Glossary pages for relevant definitions

# Group: Cash flow & net debt

CASH FLOW & NET DEBT	FY21	FY21	FY21	FY21	FY21	FY22	FY22	FY22	FY22	FY22	FY23
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1
Cash capital expenditure	(1,045)	(1,040)	(1,117)	(998)	(4,200)	(1,175)	(1,099)	(1,163)	(1,392)	(4,829)	(1,421)
Normalised free cash flow	(49)	471	408	629	1,459	(43)	403	518	514	1,392	(205)
Net (debt)/cash (reported)	(18,157)	(17,627)	(17,294)	(17,802)	(17,802)	(18,566)	(18,241)	(17,741)	(18,009)	(18,009)	(18,891)
Lease liabilities	(6,442)	(6,294)	(6,336)	(6,152)	(6,152)	(6,032)	(5,988)	(5,830)	(5,762)	(5,762)	(5,654)
Net financial (debt)/cash (excluding lease liabilities)	(11,715)	(11,333)	(10,958)	(11,650)	(11,650)	(12,534)	(12,253)	(11,911)	(12,247)	(12,247)	(13,237)
CASH FLOW & NET DEBT		FY21		FY21	FY21		FY22		FY22	FY22	
£m unless otherwise stated		H1		H2	Full year		H1		H2	Full year	
					•					<u> </u>	
Total Group EBITDA <sup>1</sup>		3,721		3,694	7,415		3,748		3,829	7,577	
Interest (includes notional cash interest on leases)		(403)		(361)	(764)		(396)		(336)	(732)	
Tax (ex cash tax benefit of pension deficit payments)		(167)		(302)	(469)		(20)		(32)	(52)	
Lease payments		(363)		(419)	(782)		(319)		(340)	(659)	
Change in working capital and other		(281)		540	259		(379)		466	87	
Cash available for investment and distribution		2,507		3,152	5,659		2,634		3,587	6,221	
Cash capital expenditure		(2,085)		(2,115)	(4,200)		(2,274)		(2,555)	(4,829)	
Normalised free cash flow		422		1,037	1,459		360		1,032	1,392	
Payments/refund for the acquisition of spectrum		0		(702)	(702)		227		0	227	
Net cash flow from specific items		(221)		(169)	(390)		(359)		(251)	(610)	
Reported free cash flow		201		166	367		228		781	1,009	
Equity dividends paid		(2)		(1)	(3)		(1)		(227)	(228)	
Repurchase of ordinary share capital		(3)		(11)	(14)		(152)		(32)	(184)	
Residual free cash flow		196		154	350		75		522	597	
Cash tax benefit of pension deficit payments		90		91	181		0		0	0	
Gross pension deficit payment		(425)		(530)	(955)		(600)		(521)	(1,121)	
Free cash flow post pension deficit payments		(139)		(285)	(424)		(525)		1	(524)	
Other		153		(32)	121		(78)		5	(73)	
Net change in lease liabilities		328		142	470		164		226	390	
Change in net (debt)/cash		342		(175)	167		(439)		232	(207)	
Not (dobt)/oook (remerted) <sup>1</sup>		(47.007)		(47.000)	(47.000)		(40.044)		(40.000)	(40.000)	
Net (debt)/cash (reported) <sup>1</sup>		(17,627)		(17,802)	(17,802)		(18,241)		(18,009)	(18,009)	
Lease liabilities <sup>1</sup>		(6,294)		(6,152)	(6,152)		(5,988)		(5,762)	(5,762)	
Net financial (debt)/cash (excluding lease liabilities) <sup>2</sup>		(11,333)		(11,650)	(11,650)		(12,253)		(12,247)	(12,247)	

<sup>&</sup>lt;sup>1</sup> Adjusted, i.e. before specific items

Please see the Glossary pages for relevant definitions

End

# **Group: Costs**

OPERATING COSTS	FY21	FY21	FY21	FY22	FY22	FY2
Em unless otherwise stated	H1	H2	Full year	H1	H2	Full ye
Direct labour costs before leaver costs	2,568	2,583	5,151	2,459	2,371	4,8
ndirect labour costs	509	533	1,042	515	710	1,2
Leaver costs	5	6	11	7	8	1,2
Gross labour costs	3,082	3,122	6,204	2.981	3,089	6,0
Capitalised labour	(797)	(846)	(1,643)	(831)	(1,029)	(1,86
Net labour costs	2,285	2,276	4,561	2,150	2,060	4,2
Product costs and sales commissions	1,977	2,093	4,070	1,853	1.941	3,7
Payments to telecommunications operators	793	724	1,517	654	692	1,3
Property and energy costs	505	520	1,025	513	515	1,0
Network operating and IT costs	453	463	916	450	454	ģ
TV programme rights charges	335	451	786	452	427	8
Provision and Installation	267	291	558	243	435	6
Marketing and sales	127	128	255	116	196	3
Other operating costs	253	240	493	239	119	3
Other operating income	(109)	(117)	(226)	(110)	(131)	(24
Operating costs before D&A and specific items	6,886	7,069	13,955	6,560	6,708	13,2
Depreciation and amortisation (D&A)	2,152	2,195	4,347	2,169	2,236	4,4
Of which lease depreciation	344	346	690	349	339	6
Total operating costs before specific items	9,038	9,264	18,302	8,729	8,944	17,€
		044	440	138	154	- 2
Specific items	98	344	442	100	104	
Specific items  Total operating costs	98 <b>9,136</b>	9,608	18,744	8,867	9,098	17,9
· ·						
1						17,9
Total operating costs  REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM	9,136	9,608	18,744	8,867	9,098	17,9
Total operating costs	9,136 FY21	9,608 FY21	18,744 FY21	8,867	9,098 FY22	17,9 F
Total operating costs  REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM  Em unless otherwise stated	9,136 FY21	9,608 FY21	18,744 FY21	8,867	9,098 FY22	17,9 F <sup>v</sup> Full y
Total operating costs  REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM Em unless otherwise stated  Consumer	9,136 FY21 H1	9,608 FY21 H2	18,744 FY21 Full year	8,867 FY22 H1	9,098 FY22 H2	17,9 F\ Full y 1,1
Total operating costs  REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM Em unless otherwise stated  Consumer Enterprise	9,136 FY21 H1	9,608  FY21 H2  577 263 107	18,744 FY21 Full year 1,082	8,867 FY22 H1	9,098 FY22 H2 680	17,9 F <sup>V</sup> Full y 1,1
Total operating costs  REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM Em unless otherwise stated  Consumer Enterprise Global	9,136 FY21 H1 505 229	9,608  FY21 H2  577 263	18,744  FY21  Full year  1,082  492	8,867 FY22 H1 518 254	9,098 FY22 H2 680 315	17,9 F Full y 1,1
Total operating costs  REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM cm unless otherwise stated  Consumer Enterprise Global  Openreach	9,136 FY21 H1 505 229 81	9,608  FY21 H2  577 263 107	18,744  FY21 Full year  1,082 492 188	8,867 FY22 H1 518 254 86	9,098 FY22 H2 680 315 115	17,9 F Full y 1,1 5 2 2,5
REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM Communities otherwise stated  Consumer Enterprise Global Openreach Other	9,136 FY21 H1 505 229 81 1,072	9,608  FY21 H2  577 263 107 1,177	18,744 FY21 Full year 1,082 492 188 2,249	8,867 FY22 H1 518 254 86 1,094	9,098  FY22 H2  680 315 115 1,454	17,9 Full y 1,1 2 2,5
Total operating costs  REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM cm unless otherwise stated  Consumer Enterprise Global Copenreach Consumer Enterprise Global Copenreach C	9,136 FY21 H1 505 229 81 1,072 82	9,608  FY21 H2  577 263 107 1,177 123	18,744  FY21 Full year  1,082 492 188 2,249 205	8,867  FY22 H1  518  254  86  1,094  115	9,098  FY22 H2  680 315 115 1,454 176	17,9 Full y 1,1 2,5 2,5 4,8
REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM Communities otherwise stated  Consumer Enterprise Global Openreach Other	9,136  FY21 H1  505 229 81 1,072 82 1,969	9,608  FY21 H2  577 263 107 1,177 123 2,247	18,744  FY21 Full year  1,082 492 188 2,249 205 4,216	8,867  FY22 H1  518 254 86 1,094 115 2,067	9,098  FY22 H2  680 315 115 1,454 176 2,740	17,5 Full y 1,7 5 2,5 4,8 2,5
Total operating costs  REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM cm unless otherwise stated  Consumer Enterprise Global Openreach Other Total Group <sup>1</sup> Of which capacity/network Of which customer driven	9,136  FY21 H1  505 229 81 1,072 82 1,969 1,098	9,608  FY21 H2  577 263 107 1,177 123 2,247 1,220	18,744  FY21 Full year  1,082 492 188 2,249 205 4,216 2,318	8,867  FY22 H1  518 254 86 1,094 115 2,067 1,082	9,098  FY22 H2  680 315 115 1,454 176 2,740 1,456	17,9 Full y 1,1 5 2,5 4,8 2,5 1,1
REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM Em unless otherwise stated  Consumer Enterprise Global Openreach Other Fotal Group <sup>1</sup> Of which capacity/network	9,136  FY21 H1  505 229 81 1,072 82 1,969 1,098 455	9,608  FY21 H2  577 263 107 1,177 123 2,247 1,220 529	18,744  FY21 Full year  1,082 492 188 2,249 205 4,216 2,318 984	8,867  FY22 H1  518 254 86 1,094 115 2,067 1,082 508	9,098  FY22 H2  680 315 115 1,454 176 2,740 1,456 617	17,9 Full y 1,1 5 2,5 2,5 4,8 2,5 1,1
REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM Em unless otherwise stated  Consumer Enterprise Global Depenreach Other Fotal Group¹ Of which capacity/network Of which customer driven Of which systems/IT	9,136  FY21 H1  505 229 81 1,072 82 1,969 1,098 455 364	9,608  FY21 H2  577 263 107 1,177 123 2,247 1,220 529 401	18,744  FY21 Full year  1,082 492 188 2,249 205 4,216 2,318 984 765	8,867  FY22 H1  518 254 86 1,094 115 2,067 1,082 508 379	9,098  FY22 H2  680 315 115 1,454 176 2,740 1,456 617 509	17,9  F' Full y  1,1  5  2  2,5  4,8  2,5  1,1
Total operating costs  REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM cm unless otherwise stated  Consumer Enterprise Global  Openreach Other  Total Group¹  Of which capacity/network Of which customer driven Of which systems/IT	9,136  FY21 H1  505 229 81 1,072 82 1,969 1,098 455 364	9,608  FY21 H2  577 263 107 1,177 123 2,247 1,220 529 401	18,744  FY21 Full year  1,082 492 188 2,249 205 4,216 2,318 984 765	8,867  FY22 H1  518 254 86 1,094 115 2,067 1,082 508 379	9,098  FY22 H2  680 315 115 1,454 176 2,740 1,456 617 509	17,9 Full y 1,1 5 2,5 2,5 4,8 2,5 1,1
REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM Em unless otherwise stated  Consumer Enterprise Global  Openreach Other  Total Group¹  Of which capacity/network Of which systems/IT Of which non-network infrastructure	9,136  FY21 H1  505 229 81 1,072 82 1,969 1,098 455 364 52	9,608  FY21 H2  577 263 107 1,177 123 2,247 1,220 529 401	18,744  FY21 Full year  1,082 492 188 2,249 205 4,216 2,318 984 765 149	8,867  FY22 H1  518 254 86 1,094 115 2,067 1,082 508 379 98	9,098  FY22 H2  680 315 115 1,454 176 2,740 1,456 617 509 158	17,9 Full y 1,1 2,5 2,5 4,8 2,5 1,1
REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM Em unless otherwise stated  Consumer Enterprise Global Depenreach Other Fotal Group¹ Of which capacity/network Of which systems/IT Of which non-network infrastructure	9,136  FY21 H1  505 229 81 1,072 82 1,969 1,098 455 364 52  FY21	9,608  FY21 H2  577 263 107 1,177 123 2,247 1,220 529 401	18,744  FY21 Full year  1,082 492 188 2,249 205 4,216 2,318 984 765 149	8,867  FY22 H1  518 254 86 1,094 115 2,067 1,082 508 379 98	9,098  FY22 H2  680 315 115 1,454 176 2,740 1,456 617 509 158	17,9 FY Full y  1,1 5 2 2,5 4,8 2,5 1,1 8
REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM Em unless otherwise stated  Consumer Enterprise Global Depenreach Other Fotal Group¹ Of which capacity/network Of which customer driven Of which systems/IT Of which non-network infrastructure  ROLES Full-time equivalent	9,136  FY21 H1  505 229 81 1,072 82 1,969 1,098 455 364 52  FY21 H1	9,608  FY21 H2  577 263 107 1,177 123 2,247 1,220 529 401	18,744  FY21 Full year  1,082 492 188 2,249 205 4,216 2,318 984 765 149	8,867  FY22 H1  518 254 86 1,094 115 2,067 1,082 508 379 98	9,098  FY22 H2  680 315 115 1,454 176 2,740 1,456 617 509 158	17,9 Full y 1,1 2,5 2,5 4,8 2,5 1,1 8 2
REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM Em unless otherwise stated  Consumer Enterprise Global Depenreach Other Fotal Group¹ Of which capacity/network Of which customer driven Of which systems/IT Of which non-network infrastructure  ROLES Full-time equivalent  Consumer	9,136  FY21 H1  505 229 81 1,072 82 1,969 1,098 455 364 52  FY21 H1  19,369	9,608  FY21 H2  577 263 107 1,177 123 2,247 1,220 529 401	18,744  FY21 Full year  1,082 492 188 2,249 205 4,216 2,318 984 765 149  FY21 Full year	8,867  FY22 H1  518 254 86 1,094 115 2,067 1,082 508 379 98  FY22 H1  16,999	9,098  FY22 H2  680 315 115 1,454 176 2,740 1,456 617 509 158	17,9 Full y 1,1 2,5 2,5 1,1 8 2 Full y
REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM of unless otherwise stated  Consumer Enterprise  Blobal Depenreach Other  Total Group¹  Of which capacity/network Of which systems/IT Of which systems/IT Of which non-network infrastructure  ROLES Full-time equivalent  Consumer Enterprise	9,136  FY21 H1  505 229 81 1,072 82 1,969 1,098 455 364 52  FY21 H1  19,369 10,975	9,608  FY21 H2  577 263 107 1,177 123 2,247 1,220 529 401	18,744  FY21 Full year  1,082 492 188 2,249 205 4,216 2,318 984 765 149  FY21 Full year  18,535 11,313	8,867  FY22 H1  518 254 86 1,094 115 2,067 1,082 508 379 98  FY22 H1  16,999 11,544	9,098  FY22 H2  680 315 115 1,454 176 2,740 1,456 617 509 158	17,9 Frull y 1,1 5 2,5 2,5 1,1 8 2,5 1,1 8 7 Full y 16,6 11,5
REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM Em unless otherwise stated  Consumer Enterprise Global Depenreach Other Fotal Group¹ Of which capacity/network Of which customer driven Of which systems/IT Of which non-network infrastructure  ROLES Full-time equivalent Consumer Enterprise Global	9,136  FY21 H1  505 229 81 1,072 82 1,969 1,098 455 364 52  FY21 H1  19,369 10,975 14,425	9,608  FY21 H2  577 263 107 1,177 123 2,247 1,220 529 401	18,744  FY21 Full year  1,082 492 188 2,249 205 4,216 2,318 984 765 149  FY21 Full year  18,535 11,313 12,832	8,867  FY22 H1  518 254 86 1,094 115 2,067 1,082 508 379 98  FY22 H1  16,999 11,544 13,940	9,098  FY22 H2  680 315 115 1,454 176 2,740 1,456 617 509 158	17,9 Full y 1,1 5 2 2,5 2 4,8 2,5 1,1 8 2 Full y 16,6 11,5 13,1
Total operating costs  REPORTED CAPITAL EXPENDITURE EXCLUDING SPECTRUM Em unless otherwise stated  Consumer Enterprise Global Openreach Other Total Group¹ Of which capacity/network Of which systems/IT Of which non-network infrastructure	9,136  FY21 H1  505 229 81 1,072 82 1,969 1,098 455 364 52  FY21 H1  19,369 10,975	9,608  FY21 H2  577 263 107 1,177 123 2,247 1,220 529 401	18,744  FY21 Full year  1,082 492 188 2,249 205 4,216 2,318 984 765 149  FY21 Full year  18,535 11,313	8,867  FY22 H1  518 254 86 1,094 115 2,067 1,082 508 379 98  FY22 H1  16,999 11,544	9,098  FY22 H2  680 315 115 1,454 176 2,740 1,456 617 509 158	

<sup>&</sup>lt;sup>1</sup> Gross BDUK grant funding deferral (clawback) included in capacity/network: FY21: £37m; FY22: £27m

Please see the Glossary pages for relevant definitions

### Consumer

FINANCIAL £m unless otherwise stated	FY21 Q1	FY21 Q2	FY21 Q3	FY21 Q4	FY21 Full year	FY22 Q1	FY22 Q2	FY22 Q3	FY22 Q4	FY22 Full year	FY2 Q
Revenue											
Fixed	1,047	1,037	1,035	1,004	4,123	1,001	1,005	1,020	994	4,020	1,069
YoY	(6.1)%	(7.9)%	(7.1)%	(9.0)%	(7.5)%	(4.4)%	(3.1)%	(1.4)%	(1.0)%	(2.5)%	6.89
Of which Broadband customers	957	952	953	926	3,788	929	938	958	930	3,755	1,00
YoY Mobile	(5.1)% 901	(7.0)% 915	(6.0)% 882	(8.1)% 841	(6.6)% 3,539	(2.9)% 824	(1.5)% 839	0.5% 821	0.4% 797	(0.9)% 3,281	8.29 84
YoY	(6.6)%	(6.7)%	(7.5)%	(11.9)%	(8.2)%	(8.5)%	(8.3)%	(6.9)%	(5.2)%	(7.3)%	3.09
Of which postpaid mobile	833	834	806	771	3,244	766	759	746	728	2,999	78
YoY	(4.6)%	(5.3)%	(6.6)%	(11.3)%	(6.9)%	(8.0)%	(9.0)%	(7.4)%	(5.6)%	(7.6)%	2.29
Equipment	353	466	583	416	1,818	418	479	576	452	1,925	41:
YoY Other	(6.1)% 61	4.5% 93	8.4% 121	23.1% 130	7.1% 405	18.4% 139	2.8% 152	(1.2)% 168	8.7% 173	5.9% 632	(0.7)9 16
YoY	(35.1)%	2.2%	27.4%	34.0%	7.4%	127.9%	63.4%	38.8%	33.1%	56.0%	21.69
Total	2,362	2,511	2,621	2,391	9,885	2,382	2,475	2,585	2,416	9,858	2,50
YoY	(7.4)%	(5.0)%	(3.0)%	(4.1)%	(4.8)%	0.8%	(1.4)%	(1.4)%	1.0%	(0.3)%	5.09
Of which Internal	25	24	25	23	97	21	20	21	21	83	1
EBITDA	501	574	535	518	2,128	523	554	628	557	2,262	62
YoY	(14.8)%	(3.0)%	(13.7)%	(17.3)%	(12.3)%	4.4%	(3.5)%	17.4%	7.5%	6.3%	19.59
Margin	21.2%	22.9%	20.4%	21.7%	21.5%	22.0%	22.4%	24.3%	23.1%	22.9%	25.09
OPERATIONAL	FY21	FY21	FY21	FY21	FY21	FY22	FY22	FY22	FY22	FY22	FY2
	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	C
Average revenue per customer (£ per month)	7										
Broadband customers	38.8	38.5	38.3	37.0	38.2	36.8	37.1	37.7	36.7	37.1	39.
YoY	(4.7)%	(7.0)%	(6.6)%	(9.3)%	(6.9)%	(5.2)%	(3.6)%	(1.6)%	(0.8)%	(2.8)%	7.9
Fixed <sup>1</sup>	36.4	36.1	36.0	35.0	35.9	34.9	35.4	35.6	34.6	35.1	37.
YoY Postpaid mobile	(4.0)% 19.6	(6.2)% 19.6	(5.8)% 18.9	(8.1)% 18.1	(6.0)% 19.1	(4.1)% 18.0	(1.9)% 17.7	(1.1)% 17.3	(1.1)% 16.8	(2.2)% 17.5	6.99 18.
YoY	(5.3)%	(5.8)%	(6.9)%	(11.3)%	(7.3)%	(8.2)%	(9.7)%	(8.5)%	(7.2)%	(8.4)%	0.69
Prepaid mobile	7.5	7.9	8.2	7.7	7.8	7.8	8.4	8.1	7.5	8.0	7.
YoY	(2.6)%	(2.5)%	(4.7)%	(12.5)%	(6.0)%	4.0%	6.3%	(1.2)%	(2.6)%	2.6%	0.09
Monthly churn	7										
Broadband	0.9%	1.1%	1.2%	1.0%	1.1%	0.9%	0.9%	1.0%	1.0%	1.0%	1.09
Fixed Postpaid mobile	0.9% 1.0%	1.0% 1.1%	1.2% 1.1%	1.1% 1.0%	1.0% 1.1%	0.9%	1.0%	1.0% 1.0%	1.1% 1.0%	1.0% 1.0%	1.19
-ostpaid mobile	1.0%	1.170	1.170	1.0%	1.176	0.976	1.076	1.076	1.0%	1.076	0.97
Fibre share of broadband base											
Superfast Ultrafast <sup>2</sup>	81.8%	82.4%	82.3%	82.4%	82.4%	82.0%	81.9%	81.1%	80.2%	80.2%	79.39
Julianast	2.5%	3.8%	4.8%	5.5%	5.5%	6.6%	7.3%	8.6%	10.1%	10.1%	11.5%
Best Network ('000)											
FTTP connections 5G ready <sup>3</sup>	512	598	686	753	753	860	945	1,053	1,165	1,165	1,28
, cau	374	1,233	2,473	3,261	3,261	4,088	5,279	6,418	7,228	7,228	7,73
Convergence	1										
Fixed & Mobile convergence <sup>4</sup>	21.2%	21.4%	21.4%	21.5%	21.5%	21.5%	21.7%	21.5%	21.7%	21.7%	21.89
Revenue generating units per address	2.41	2.42	2.42	2.41	2.41	2.42	2.42	2.42	2.41	2.41	2.3
FINANCIAL		FY21		FY21	FY21		FY22		FY22	FY22	
£m unless otherwise stated		H1		H2	Full year		H1		H2	Full year	
Revenue		4,873		5,012	9,885		4,857		5,001	9,858	
YoY		(6.2)%		(3.5)%	(4.8)%		(0.3)%		(0.2)%	(0.3)%	
EBITDA YoY	1	1,075 (8.9)%		1,053 (15.5)%	2,128 (12.3)%		1,077 0.2%		<b>1,185</b> 12.5%	2,262 6.3%	
Margin		22.1%		21.0%	21.5%		22.2%		23.7%	22.9%	
Operating profit	1	440		407	847		376		465	841	
YoY	1	(19.9)%		(32.1)%	(26.2)%		(14.5)%		14.3%	(0.7)%	
Reported capital expenditure excluding spectrum YoY	1	<b>505</b> 11.0%		<b>577</b> 17.0%	1,082 14.1%		<b>518</b> 2.6%		<b>680</b> 17.9%	1,198 10.7%	
YoY Normalised free cash flow	+	11.0% <b>315</b>		17.0% <b>399</b>	14.1% 714		2.6% <b>525</b>		17.9% <b>392</b>	10.7% 917	
YoY		(41.0)%		(24.9)%	(33.0)%		66.7%		(1.8)%	28.4%	

<sup>&</sup>lt;sup>1</sup> From Q3 FY22, now includes previously excluded broadband only customers. Prior to Q3 FY22 the quantum of these customers was immaterial

<sup>&</sup>lt;sup>2</sup> Q2 FY21 restated in Q3 FY21 following review to include previously excluded ultrafast connections

<sup>&</sup>lt;sup>3</sup> Q3 FY21 5G ready base restated in Q4 FY21 to also include 5G SIM-Only customers

<sup>&</sup>lt;sup>4</sup> From Q3 FY22 reflects improved customer address data, resulting in a c.0.02ppts decrease in the total

## **Enterprise**

FINANCIAL	FY21	FY21	FY21	FY21	FY21	FY22	FY22	FY22	FY22	FY22	FY23
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1
Revenue											
Fixed <sup>1</sup>	598	592	580	563	2,333	559	550	542	533	2,184	523
YoY	(7.0)%	(7.9)%	(7.9)%	(10.6)%	(8.4)%	(6.5)%	(7.1)%	(6.6)%	(5.3)%	(6.4)%	(6.4)%
Of which voice	250	247	243	227	967	231	222	216	209	878	206
YoY	(13.5)%	(13.9)%	(9.7)%	(14.3)%	(12.9)%	(7.6)%	(10.1)%	(11.1)%	(7.9)%	(9.2)%	(10.8)%
Of which broadband	108	111	105	107	431	105	105	108	104	422	107
YoY	(7.7)%	(5.1)%	(11.8)%	(12.3)%	(9.3)%	(2.8)%	(5.4)%	2.9%	(2.8)%	(2.1)%	1.9%
Of which WAN and Ethernet	125	121	120	119	485	117	121	120	120	478	117
YoY	4.2%	(2.4)%	(4.0)%	(1.7)%	(1.0)%	(6.4)%	0.0%	0.0%	0.8%	(1.4)%	0.0%
Mobile	286	300	310	293	1,189	287	290	300	256	1,133	252
YoY	(7.4)%	(7.7)%	(4.6)%	(9.0)%	(7.2)%	0.3%	(3.3)%	(3.2)%	(12.6)%	(4.7)%	(12.2)%
Of which retail mobile	222	233	246	233	934	228	238	253	232	951	237
YoY	(12.6)%	(12.7)%	(6.8)%	(7.2)%	(9.8)%	2.7%	2.1%	2.8%	(0.4)%	1.8%	3.9%
Of which wholesale mobile	64	67	64	60	255	59	52	47	24	182	15
YoY	16.4%	15.5%	4.9%	(15.5)%	4.1%	(7.8)%	(22.4)%	(26.6)%	(60.0)%	(28.6)%	(74.6)%
Managed services <sup>1</sup>	278	273	282	308	1,141	261	261	250	300	1,072	236
YoY	(3.8)%	(2.8)%	(3.8)%	1.0%	(2.3)%	(6.1)%	(4.4)%	(11.3)%	(2.6)%	(6.0)%	(9.6)%
Republic of Ireland	80	74	(3.6) /6	77	312	72	68	73	71	284	(8.0) /8
YoY	(1.2)%	(12.9)%	0.0%	(1.3)%	(4.0)%	(10.0)%	(8.1)%	(9.9)%	(7.8)%	(9.0)%	(5.6)%
Other	110	119	123	122	474	108	116	130	130	484	121
Total	1,352	1,358	1,376	1,363	5,449	1,287	1,285	1,295	1,290	5,157	1,200
YoY	(8.8)%	(9.7)%	(5.6)%	(9.6)%	(8.5)%	(4.8)%	(5.4)%	(5.9)%	(5.4)%	(5.4)%	(6.8)%
Of which Internal	30	31	34	14	109	26	27	26	26	105	29
Of Which Internal	30	31	34	17	103	20	21	20	20	103	23
Revenue by channel											
Retail (ex Rol)	876	876	887	892	3,531	838	843	847	860	3,388	810
YoY	(8.2)%	(8.2)%	(6.2)%	(8.5)%	(7.8)%	(4.3)%	(3.8)%	(4.5)%	(3.6)%	(4.0)%	(3.3)%
Wholesale	357	358	353	352	1,420	329	317	312	312	1,270	292
YoY	(1.9)%	(3.8)%	(5.4)%	(10.2)%	(5.4)%	(7.8)%	(11.5)%	(11.6)%	(11.4)%	(10.6)%	(11.2)%
EBITDA	406	427	435	436	1,704	429	423	400	384	1,636	315
YoY	(12.7)%	(12.9)%	(9.6)%	(12.6)%	(11.9)%	5.7%	(0.9)%	(8.0)%	(11.9)%	(4.0)%	(26.6)%
Margin	30.0%	31.4%	31.6%	32.0%	31.3%	33.3%	32.9%	30.9%	29.8%	31.7%	26.3%
Orders				1			1	1		1	
Total retail orders	515	650	712	708	2,585	734	562	722	633	2,651	650
YoY	(27.8)%	(19.5)%	5.5%	(47.9)%	(27.3)%	42.5%	(13.5)%	1.4%	(10.6)%	2.6%	(11.4)%
Of which new business	325	428	478	476	1,707	426	392	527	466	1,811	457
YoY	(19.0)%	(14.4)%	0.8%	(53.3)%	(28.7)%	31.1%	(8.4)%	10.3%	(2.1)%	6.1%	7.3%
Of which renewals	190	223	234	232	879	308	170	195	167	840	193
YoY	(39.1)%	(27.4)%	16.4%	(31.8)%	(24.2)%	62.1%	(23.8)%	(16.7)%	(28.0)%	(4.4)%	(37.3)%
Total wholesale orders (excluding IoT)	111	291	250	207	859	169	297	242	278	986	173
YoY	(61.9)%	81.9%	27.6%	(60.7)%	(26.8)%	52.3%	2.1%	(3.2)%	34.3%	14.8%	2.4%

N.B. All operational metrics refer to Enterprise and exclude UK customers served by Global Please see the Glossary pages for relevant definitions

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## **Enterprise**

OPERATIONAL	FY21	FY21	FY21	FY21	FY21	FY22	FY22	FY22	FY22	FY22	FY23
	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1
Number of products/customers ('000 except noted)	<del>-</del>										
Voice lines	2,583	2,574	2,549	2,504	2,504	2,501	2,483	2,462	2,437	2,437	2,391
Of which traditional voice lines	1,723	1,669	1,607	1,554	1,554	1,506	1,459	1,416	1,370	1,370	1,322
Of which VoIP seats	860	905	942	950	950	995	1,024	1,046	1,067	1,067	1,069
Call minutes (millions)	1,385	1,488	1,441	1,337	5,651	1,254	1,181	1,140	1,013	4,588	940
Of which retail call minutes (millions)	676	787	769	714	2,946	703	677	654	579	2,613	568
Of which wholesale call minutes (millions)	709	701	672	623	2,705	551	504	486	433	1,974	372
External broadband lines	1,451	1,433	1,423	1,400	1,400	1,398	1,386	1,383	1,348	1,348	1,338
Of which retail broadband lines	735	737	733	729	729	729	730	731	728	728	726
Of which wholesale broadband lines	716	696	690	671	671	669	656	652	620	620	612
WAN and Ethernet	137.7	136.9	136.4	137.9	137.9	138.2	135.7	135.5	133.9	133.9	132.5
Of which wholesale Ethernet circuits	52.5	51.9	51.6	51.4	51.4	51.8	52.3	52.8	52.9	52.9	53.1
Of which WAN circuits <sup>2</sup>	85.2	85.0	84.8	86.5	86.5	86.4	83.4	82.8	81.0	81.0	79.4
Mobile customers <sup>3</sup>	3,803	3,807	3,863	3,886	3,886	3,884	3,900	3,922	3,937	3,937	3,965
MVNO customers	3,919	3,988	4.079	4,114	4,114	3,399	3.167	2,937	2.706	2,706	624
		•	•		-	•			-	-	
Fibre share of broadband base											
Superfast	48.8%	50.3%	51.4%	52.1%	52.1%	53.0%	54.0%	56.5%	58.6%	58.6%	59.0%
Ultrafast	0.9%	1.1%	1.4%	1.5%	1.5%	1.9%	2.4%	2.9%	3.7%	3.7%	4.9%
FINANCIAL	-	FY21		EVO	FY21		EVOO		FY22	FY22	
		H1		FY21 H2			FY22 H1		H2		
£m unless otherwise stated		н		H2	Full year		m		HZ	Full year	
Revenue		2,710		2,739	5,449		2,572		2,585	5,157	
YoY		(9.3)%		(7.6)%	(8.5)%		(5.1)%		(5.6)%	(5.4)%	
EBITDA		833		871	1,704		852		784	1,636	
YoY		(12.8)%		(11.1)%	(11.9)%		2.3%		(10.0)%	(4.0)%	
Margin		30.7%		31.8%	31.3%		33.1%		30.3%	31.7%	
Operating profit		466		498	964		496		416	912	
YoY		(22.7)%		(19.7)%	(21.2)%		6.4%		(16.5)%	(5.4)%	
Reported capital expenditure excluding spectrum		229		263	492		254		315	569	
YoY		0.0%		(1.5)%	(0.8)%		10.9%		19.8%	15.7%	
Normalised free cash flow		474		878	1,352		327		464	791	

<sup>&</sup>lt;sup>1</sup> In Q2 FY22, £5m of Q1 FY22 Managed Services revenue was reclassified to Q1 FY22 Fixed Other revenue

N.B. All operational metrics refer to Enterprise and exclude UK customers served by Global Please see the Glossary pages for relevant definitions

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End

<sup>&</sup>lt;sup>2</sup> In Q2 FY22 c.3k WAN circuits were transferred from Enterprise to Global

<sup>&</sup>lt;sup>3</sup> In Q2 FY21 c.20k mobile customers were transferred from Enterprise to Global

# **Global**

FINANCIAL	FY21	FY21	FY21	FY21	FY21	FY22	FY22	FY22	FY22	FY22	FY23
£m unless otherwise stated	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Q4	Full year	Q1
-	_										
Revenue by industry segmentation											
Banking and Financial Services	325	308	288	315	1,236	268	263	256	254	1,041	254
YoY  Resources, Manufacturing and Logistics	5.9%	(3.4)% 284	(8.6)%	(2.2)%	(2.1)%	(17.5)% 223	(14.6)%	(11.1)%	(19.4)%	(15.8)%	(5.2)% 220
	288		276	254	1,102		241	243	227	934	
YoY Technology, Life Sciences and Business Services	(9.1)% 269	(15.7)%	(16.4)%	(16.2)%	(14.4)%	(22.6)% 236	(15.1)% 319	(12.0)%	(10.6)%	(15.2)%	(1.3)%
YoY	(14.3)%	244 (19.2)%	267 (7.0)%	276 (9.5)%	1,056 (12.6)%	(12.3)%	30.7%	324 21.3%	312 13.0%	1,191 12.8%	258 9.3%
Regional Enterprise	108	(19.2)%	76	( <del>9.5)%</del> 63	337	(12.3)%	30.7%	21.3% 48	13.0%	12.0%	9.5%
YoY	(26.5)%	(41.2)%	(50.0)%	(58.3)%	(44.1)%	(46.3)%	(48.9)%	(36.8)%	(30.2)%	(41.8)%	(27.6)%
Total	990	926	907	908	3,731	785	869	871	837	3,362	774
YoY	(8.8)%	(16.7)%	(16.3)%	(16.0)%	(14.4)%	(20.7)%	(6.2)%	(4.0)%	(7.8)%	(9.9)%	(1.4)%
101	(0.0)70	(10.1)70	(10.0)70	(10.0)70	(14.4)/0	(20.1)70	(0.2)70	(4.0)70	(1.0)70	(0.0)70	(1.4)70
Revenue by product group	7										
Growth	228	204	241	274	947	205	228	239	264	936	243
YoY	1.3%	(7.7)%	6.6%	1.1%	0.4%	(10.1)%	11.8%	(0.8)%	(3.6)%	(1.2)%	18.5%
Mature	575	560	514	510	2,159	442	530	498	446	1,916	388
YoY	(12.5)%	(18.4)%	(22.0)%	(17.2)%	(17.5)%	(23.1)%	(5.4)%	(3.1)%	(12.5)%	(11.3)%	(12.2)%
Legacy	187	162	152	124	625	138	111	134	127	510	143
YoY	(7.9)%	(20.6)%	(23.6)%	(36.1)%	(21.9)%	(26.2)%	(31.5)%	(11.8)%	2.4%	(18.4)%	3.6%
EBITDA	141	148	151	156	596	102	105	114	135	456	96
YoY	0.7%	(9.8)%	(2.6)%	(10.9)%	(6.0)%	(27.7)%	(29.1)%	(24.5)%	(13.5)%	(23.5)%	(5.9)%
Margin	14.2%	16.0%	16.6%	17.2%	16.0%	13.0%	12.1%	13.1%	16.1%	13.6%	12.4%
Ondone	702	700	4.400	045	2.000	550	004	070	4 405	2 642	505
Orders YoY	<b>793</b> 56.7%	<b>760</b> (42.7)%	<b>1,198</b> 0.9%	<b>915</b> (30.5)%	3,666 (15.5)%	<b>556</b> (29.9)%	<b>981</b> 29.1%	<b>970</b> (19.0)%	<b>1,105</b> 20.8%	3,612 (1.5)%	<b>595</b> 7.0%
101	30.7%	(42.7)%	0.9%	(30.5)%	(15.5)%	(29.9)%	29.170	(19.0)%	20.0%	(1.5)%	7.0%
FINANCIAL		FY21		FY21	FY21		FY22		FY22	FY22	
£m unless otherwise stated		H1		H2	Full year		H1		H2	Full year	
					, ,					. , ,	
Revenue		1,916		1,815	3,731		1,654		1,708	3,362	
YoY		(12.8)%		(16.2)%	(14.4)%		(13.7)%		(5.9)%	(9.9)%	
EBITDA		289		307	596		207		249	456	
YoY		(4.9)%		(7.0)%	(6.0)%		(28.4)%		(18.9)%	(23.5)%	
Margin		15.1%		16.9%	16.0%		12.5%		14.6%	13.6%	
Operating profit		94		97	191		22		79	101	
YoY		64.9%		(1.0)%	23.2%		(76.6)%		(18.6)%	(47.1)%	
Reported capital expenditure excluding spectrum		81		107	188		86		115	201	
YoY		(15.6)%		(15.7)%	(15.7)%		6.2%		7.5%	6.9%	
Normalised free cash flow		57		130	187		(63)		194	131	
YoY		42.5%		(39.5)%	(26.7)%		(210.5)%		49.2%	(29.9)%	

Please see the Glossary pages for relevant definitions

## Openreach

FINANCIAL Em unless otherwise stated	FY21 Q1	FY21 Q2	FY21 Q3	FY21 Q4	FY21 Full year	FY22 Q1	FY22 Q2	FY22 Q3	FY22 Q4	FY22 Full year	FY:
	_						•				
Revenue											
Wholesale Line Rental (WLR)	412	406	400	394	1,612	387	390	370	357	1,504	36
YoY	(5.3)%	(3.6)%	(3.8)%	(4.8)%	(4.4)%	(6.1)%	(3.9)%	(7.5)%	(9.4)%	(6.7)%	(5.9)
ocal Loop Unbundling (LLU) YoY	264	257	255	256	1,032	252	251	250	238	991	24
Single Order Transitional Access Product (SOTAP)	(7.0)%	(9.2)%	(9.3)%	(6.2)% 0	(7.9)% 0	(4.5)%	(2.3)%	(2.0)%	(7.0)%	(4.0)% 0	(4.0)
YoY	U	U	U	U	٥	U	U	U	U	٥	
Superfast	298	300	312	320	1,230	329	329	340	349	1,347	37
YoY	17.3%	14.5%	16.4%	12.7%	15.2%	10.4%	9.7%	9.0%	9.1%	9.5%	12.8
Of which FTTC generic ethernet access (GEA)	285	284	287	288	1,144	295	292	280	267	1,134	27
YoY	12.2%	8.8%	7.9%	4.3%	8.2%	3.5%	2.8%	(2.4)%	(7.3)%	(0.9)%	(8.1)
Of which FTTC single order generic ethernet access (SOGEA)	13	16	25	33	87	34	37	60	82	213	10
YoY	-	1500.0%	1150.0%	312.5%	690.9%	161.5%	131.3%	140.0%	148.5%	144.8%	194.1
Ultrafast	33	36	42	48	159	59	75	83	103	320	12
YoY	73.7%	71.4%	35.5%	77.8%	62.2%	78.8%	108.3%	97.6%	114.6%	101.3%	111.9
Of which Gfast generic ethernet access (GEA)	3	3	5	5	16	6	7	8	9	30	
YoY	50.0%	50.0%	66.7%	66.7%	60.0%	100.0%	133.3%	60.0%	80.0%	87.5%	50.0
Of which Gfast single order generic ethernet access (SOGfast)	1	2	2	3	8	3	4	4	4	15	
YoY	-	-	-	-	- [	200.0%	100.0%	100.0%	33.3%	87.5%	33.3
Of which Fibre to the Premises (FTTP)	29	31	35	40	135	50	64	71	90	275	11
YoY	70.6%	63.2%	25.0%	66.7%	53.4%	72.4%	106.5%	102.9%	125.0%	103.7%	124.0
thernet	219	225	228	234	906	243	240	245	257	985	25
YoY	14.1%	12.5%	11.8%	10.4%	12.1%	11.0%	6.7%	7.5%	9.8%	8.7%	6.2
Other	60	75	76	94	305	77	75	73	69	294	
otal	1,286	1,299	1,313	1,346	5,244	1,347	1,360	1,361	1,373	5,441	1,41
YoY	1.4%	2.4%	2.5%	3.9%	2.6%	4.7%	4.7%	3.7%	2.0%	3.8%	5.2
Of which Internal YoY	689	690 0.9%	687	691	2,757 0.1%	693	709 2.8%	702 2.2%	708 2.5%	2,812 2.0%	72
101	0.1%	0.9%	(0.3)%	(0.1)%	0.1%	0.6%	2.0%	2.2%	2.5%	2.0%	4.3
EBITDA	729	724	758	726	2,937	773	788	807	811	3,179	85
YoY	1.7%	3.4%	5.0%	1.0%	2.8%	6.0%	8.8%	6.5%	11.7%	8.2%	10.19
Margin	56.7%	55.7%	57.7%	53.9%	56.0%	57.4%	57.9%	59.3%	59.1%	58.4%	60.19
OPERATIONAL	FY21 Q1	FY21 Q2	FY21 Q3	FY21 Q4	FY21 Full year	FY22 Q1	FY22 Q2	FY22 Q3	FY22 Q4	FY22 Full year	FY:
	QΙ	QZ	હ્યુંડ	Q4	ruii yeai	QI	QZ	હ્યું	4,4	Full year	
Network deployment ('000 premises passed)											
Superfast	28,512	28,584	28,653	28,731	28,731	28,801	28,873	28,959	29,045	29,045	29,49
Utrafast Gfast	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,83
Ultrafast FTTP	2,979	3,500	4,050	4,610	4,610	5,165	5,780	6,442	7,194	7,194	7,95
		•	•			•	•	•	•		
letwork usage ('000 premises connected)							1				
Total physical lines	24,896	24,927	24,914	24,881	24,881	24,722	24,587	24,496	24,438	24,438	24,3
Of which WLR	14,781	14,704	14,504	14,324	14,324	14,029	13,608	12,969	12,349	12,349	11,91
Of which LLU	9,281	9,125	8,943	8,857	8,857	8,761	8,645	8,415	8,224	8,224	7,98
Of which single order (SOTAP, SOGEA, SOGfast)	280	443	677	795	795	846	1,070	1,604	2,094	2,094	2,34
	554	655	790	905	905	1,086	1,264	1,508	1,771	1,771	2,07
Of which FTTP			21,468	21,511	21,511	21,551	21,580	21,625	21,667	21,667	21,62
Of which FTTP  otal broadband connections	21,340	21,397	= 00		4.671	4.358	3,991	3,726	3,350	3,350	3,14
Of which FTTP  otal broadband connections  Of which non-fibre	6,240	5,687	5,232	4,671			40.05-				
Of which FTTP otal broadband connections Of which non-fibre Of which FTTC	6,240 14,448	5,687 14,917	15,269	15,744	15,744	15,873	16,058	16,094	16,229	16,229	
Of which FTTP  'otal broadband connections  Of which non-fibre  Of which FTTC  Of which GEA	6,240 14,448 14,179	5,687 14,917 14,500	15,269 14,633	15,744 14,996	15,744 14,996	15,873 15,084	15,050	14,560	14,210	14,210	13,8
Of which FTTP Of which non-fibre Of which FTTC Of which GEA Of which SOGEA	6,240 14,448 14,179 269	5,687 14,917 14,500 417	15,269 14,633 636	15,744 14,996 748	15,744 14,996 748	15,873 15,084 789	15,050 1,008	14,560 1,534	14,210 2,019	14,210 2,019	13,8 2,2
Of which FTTP total broadband connections Of which non-fibre Of which FTTC Of which SGEA Of which SOGEA Of which Gfast	6,240 14,448 14,179 269 98	5,687 14,917 14,500 417 138	15,269 14,633 636 177	15,744 14,996 748 192	15,744 14,996 748 192	15,873 15,084 789 234	15,050 1,008 267	14,560 1,534 297	14,210 2,019 317	14,210 2,019 317	16,08 13,8 2,2 3
Of which FTTP  fotal broadband connections  Of which non-fibre  Of which FTTC  Of which GEA  Of which SOGEA  Of which GISST  Of which GISST  Of which GEAST	6,240 14,448 14,179 269 98 87	5,687 14,917 14,500 417 138 112	15,269 14,633 636 177 136	15,744 14,996 748 192 146	15,744 14,996 748 192 146	15,873 15,084 789 234 177	15,050 1,008 267 204	14,560 1,534 297 227	14,210 2,019 317 243	14,210 2,019 317 243	13,8 2,2 3: 24
Of which FTTP Of which FTTP Of which non-fibre Of which FTTC Of which GEA Of which SOGEA Of which GGAS	6,240 14,448 14,179 269 98 87	5,687 14,917 14,500 417 138 112 26	15,269 14,633 636 177 136 41	15,744 14,996 748 192 146 46	15,744 14,996 748 192 146 46	15,873 15,084 789 234 177 57	15,050 1,008 267 204 63	14,560 1,534 297 227 70	14,210 2,019 317 243 74	14,210 2,019 317 243 74	13,8 2,2 3
Of which FTTP  Total broadband connections  Of which non-fibre  Of which FTTC  Of which GEA  Of which SOGEA  Of which Gfast  Of which GEA	6,240 14,448 14,179 269 98 87	5,687 14,917 14,500 417 138 112	15,269 14,633 636 177 136	15,744 14,996 748 192 146	15,744 14,996 748 192 146	15,873 15,084 789 234 177	15,050 1,008 267 204	14,560 1,534 297 227	14,210 2,019 317 243	14,210 2,019 317 243	

Please see the Glossary pages for relevant definitions

Openreach page 1 of 2

## **Openreach**

FINANCIAL	FY21	FY21	FY21	FY22	FY22	FY22	
£m unless otherwise stated	H1	H2					
Revenue	2,585	2,659	5,244	2,707	2,734	5,441	
YoY	1.9%	3.2%	2.6%	4.7%	2.8%	3.8%	
EBITDA	1,453	1,484	2,937	1,561	1,618	3,179	
YoY	2.5%	3.0%	2.8%	7.4%	9.0%	8.2%	
Margin	56.2%	55.8%	56.0%	57.7%	59.2%	58.4%	
Operating profit	621	609	1,230	669	634	1,303	
YoY	7.3%	7.4%	7.3%	7.7%	4.1%	5.9%	
Reported capital expenditure excluding spectrum	1,072	1,177	2,249	1,094	1,454	2,548	
YoY	5.6%	7.7%	6.7%	2.1%	23.5%	13.3%	
Normalised free cash flow	20	466	486	8	440	448	
YoY	(89.8)%	(1.5)%	(27.5)%	(60.0)%	(5.6)%	(7.8)%	
•		•		<u>-</u>			
Reported capital expenditure excluding spectrum							
WLR, LLU, FTTC & Gfast (including single order variants)	268	291	559	225	266	491	
YoY	(33.7)%	(15.9)%	(25.5)%	(16.0)%	(8.6)%	(12.2)%	
FTTP	502	581	1,083	589	832	1,421	
YoY	63.0%	41.4%	50.6%	17.3%	43.2%	31.2%	
Ethernet	157	159	316	155	180	335	
YoY	(9.2)%	(12.2)%	(10.7)%	(1.3)%	13.2%	5.9%	
Other	145	146	291	125	176	301	
YoY	11.5%	(5.8)%	2.1%	(13.8)%	20.5%	3.4%	
Total	1,072	1,177	2,249	1,094	1,454	2,548	
YoY	5.6%	7.7%	6.7%	2.1%	23.5%	13.3%	

Please see the Glossary pages for relevant definitions

Openreach page 2 of 2

ROUP: COSTS	
Operating costs	
Direct labour costs	Total gross costs associated with wages and salaries, social security costs, pension costs, employee profit share and share based payments.
Indirect labour costs	Labour costs that relate to agency and subcontracted employees.
	Also called 'Termination benefits'. Costs payable when, in the normal course of business, employment is terminated before an employee's normal
Leaver costs	retirement date, or when an employee accepts voluntary redundancy in exchange for these benefits. The Group recognises termination benefits whe
Edaver codes	it is demonstrably committed to the affected employees leaving the Group. Leavers costs related to a major restructuring programme are treated as specific item (defined below).
Capitalised labour	Labour costs associated with the construction, modification, or installation of capital expenditure programmes (defined below).
Product costs and sales commissions	Costs incurred in the creation of products, including the purchase of equipment and services for resale, and commission paid to third parties for selling the Group's products and services.
Payments to telecommunications operators	Costs typically including payments to other communications providers (CPs) when terminating voice traffic on their networks to carry a call to the customer receiving the call. Also called 'payments to other licensed operators' (POLOs).
TV programme rights charges	The cost of TV programme rights, mainly relating to sport (particularly football) broadcast rights.
Provision and Installation	Costs incurred in providing the products and network services to customers. Includes the cost of installation, equipment stock level changes and valuation adjustments, and equipment consumed by the Group for its own use.
Marketing & sales	Costs incurred for publicising and presenting products and services to customers, and to secure potential orders for products and services.
Other operating costs	Costs not included in any other category, such as those relating to travel and subsistence, transport, consultancy and bad debts.
Other operating income	Income that the Group generates from activities outside the provision of communication services and equipment sales. Includes income from repayment works, profits and losses on the disposals of businesses, property, plant and equipment.
Specific items	Costs separately disclosed to improve the relevance of other costs to understanding the Group's financial performance. Specific items are identified by virtue of their size, nature or incidence with management considering quantitative as well as qualitative factors such as the frequency or predictability of occurrence.  Examples include acquisitions/disposals of businesses and investments, regulatory settlements, historical insurance or litigation claims, business restructuring programmes, asset impairment charges, property rationalisation programmes, net interest on pensions and the settlement of multiple tax years.
Reported capital expenditure	
Of which capacity/network	Investment in our integrated network to improve the coverage and reliability of our superfast broadband network, increase the deployment of ultrafas broadband, enhance and expand our mobile network, and deliver a truly integrated network that supports converged products/services. Includes Broadband Delivery UK (BDUK) grant funding deferrals.
Of which customer driven	Investment that directly generates revenue from continued development of customer contract-specific infrastructure for our UK and global clients, deployment of Ethernet and broadband connections for homes and businesses, including reduction of the existing workstacks.
Of which systems/IT	Investments in systems and information technology to develop differentiated customer experiences, new products and services, or transformation initiatives to drive cost savings.
Of which non-network Infrastructure	Investment that covers, for example, investment in our property estate, power and cooling investments to drive energy savings, specialist vehicle replacement.
Roles	
Full-time equivalent	The number of full time equivalent (FTE) roles at the end of the period, directly employed by the company rather than by agencies or subcontractors
NITS	·

JNIIS	
General terms	
YoY	An abbreviation of 'year on year' i.e. the change compared to the equivalent period in the previous year.
Financial	
Internal revenue	Intra-group revenue generated from the sale of regulated products and services, based on market price. Intra-group revenue from the sale of other products and services is agreed between the relevant customer-facing units (CFUs) and therefore CFU profitability may be impacted by transfer
	pricing levels.
Reported capex	Capital expenditure recorded in accounts but for which cash has not necessarily yet been paid.
	The net increase in cash and cash equivalents less: cash flows from financing activities (except net interest paid); the acquisition/disposal of group
Normalised free cash flow	undertakings and the net sale of short-term investments, and excluding the cash impact of specific items; purchases of telecommunications licences;
	and the cash tax benefit of pension deficit payments. Non-tax related adjustments are made on a pre-tax basis.

CONSUMER	
Revenue	
Fixed	Earned from products/services delivered using only fixed network connectivity, including broadband, calls, line rental, TV, and residential BT Sport subscriptions.
Of which broadband	Earned from products/services delivered using only fixed network connectivity, including broadband, calls, line rental, TV, and residential BT Sport subscriptions, but excludes revenue earned from customers only taking fixed voice product.
Mark Va	Earned from products/services delivered using only mobile network connectivity, including data connectivity, incoming and outgoing calls and

	subscriptions.
	Earned from products/services delivered using only fixed network connectivity, including broadband, calls, line rental, TV, and residential BT Sport
	subscriptions, but excludes revenue earned from customers only taking fixed voice product.
	Earned from products/services delivered using only mobile network connectivity, including data connectivity, incoming and outgoing calls and
	roaming by customers of overseas networks.
Of which postpaid mobile	Earned from customers paying monthly subscriptions for mobile network connectivity.
Equipment	Earned from mobile and fixed equipment sales, such as mobile handsets or TV set top boxes.
Other	Earned from advertising, commercial and wholesale BT Sport customers, and Wi-fi services.
Of which internal	Mainly BT Wi-fi revenue from services sold by Global on certain contracts, and services and applications sold by Plusnet to Global.

Operational	
Broadband average revenue per customer	Broadband revenue (defined above) during the period divided by the average number of broadband customers during the period, and presented as a monthly amount.
Fixed average revenue per customer	Fixed revenue (defined above) during the period divided by the average number of line rental customers during the period, and presented as a monthly amount.
Postpaid mobile average revenue per customer	Postpaid mobile revenue (defined above) during the period divided by the average number of postpaid mobile customers during the period, and presented as a monthly amount.
Prepaid mobile average revenue per customer	Prepaid mobile revenue (not disclosed but earned from customers pre-paying for mobile connectivity) during the period divided by the average number of prepaid mobile customers during the period, and presented as a monthly amount. Prepaid customers at any point in time are counted as those which have used their connection during the preceding 30 days.
Fixed monthly churn	Number of line rental customers who disconnect from the network, voluntarily or involuntarily, during the period – excluding those who join another B1 group brand, divided by the average number of line rental customers during the period, presented as a monthly figure.
Broadband monthly churn	Number of fixed broadband customers who disconnect from the network, voluntarily or involuntarily, during the period – excluding those who join another BT group brand, divided by the average number of broadband customers during the period, presented as a monthly figure.
Postpaid mobile monthly churn	Number of postpaid mobile customers who disconnect from the network, voluntarily or involuntarily (excluding money-back return, fraudulent connections and inter-brand migrations) during the period, divided by the average number of postpaid customers during the period, presented as a monthly figure.
Superfast fibre share of broadband base	The proportion of broadband lines purchasing a superfast connection i.e. with a maximum download speed of up to 76Mbps. These connections are supplied to customers by Consumer purchasing an FTTC/FTTP wholesale product from Openreach.
Ultrafast fibre share of broadband base	The proportion of broadband lines purchasing a ultrafast connection i.e. with a maximum download speed above 100Mbps. These connections are supplied to customers by Consumer purchasing a Gfast/FTTP wholesale product from Openreach.
FTTP connections	The number of customers taking a fibre-to-the-premises broadband plan.
5G ready connections	The number of EE consumer customers receiving or capable of receiving 5G network connection from a 5G enabled SIM.
Fixed and mobile convergence	Total households served by Consumer which have both a BT Group (any brand) fixed broadband and PAYM mobile connection present divided by total number of Consumer households (i.e. taking at least PAYM or fixed line rental).
Revenue Generating Units per address	Number of chargeable products, including BT Sport only customers, per separate address measured across the BT, EE and Plusnet brands,

ENTERPRISE	
Revenue	
Fixed Of which voice	Earned from products/services across our brands that use only fixed network connectivity.  Earned from products/services that provide our customers with voice connectivity.
Of which broadband	Earned from products/services that provide our customers with broadband internet connectivity.
Of which WAN and Ethernet	Earned from products/services that provide our customers Wide Area Network (WAN) connectivity i.e. network connections linking a number of sites, including BT Net sales, and Ethernet connectivity, i.e. a dedicated high bandwidth connection.
Mobile Of which retail mobile	Earned from products/services across our brands that use only our mobile network connectivity.  Earned from products/services sold to retail customers for mobile network connectivity.
Of which wholesale mobile	Earned from products/services predominantly sold to Mobile Virtual Network Operators (MVNOs) for mobile network connectivity which they use to provide products/services to their end customers. Includes mobile data analytics, and M2M (i.e. loT).
Managed services	Earned from bespoke contracts that is not directly apportioned to either fixed or mobile connectivity, including that from the Emergency Services Network (ESN).
Republic of Ireland	All revenue of any type earned from customers in the Republic of Ireland, received in euros but reported in sterling.
Other	Any revenue not included within any of the above categories, e.g. revenue from converged products/services such as BT One Phone, and revenue previously reported under Ventures including Redcare, Phone Book, and Payphones, and previously included Tikit (sold in Q4 19/20) and Fleet (sold in Q2 19/20)
Of which Internal	Contains internal charges to other parts of BT. Mainly revenue arising from Consumer for mobile Ethernet access and BT Technology unit for transmission planning services, but may include other internal revenue.
Revenue by channel	1
	Revenue from corporations and small/medium enterprises (SMEs) that are UK focused, including from the Public Sector, from products under the BT
Retail (ex Rol)	and EE brands, including, but not exclusively, calls, lines, broadband, mobile, ICT, and managed network services.  Revenue from Wholesale products/services, sold to communications providers (CPs) which use them to provide products/services to their end
Wholesale	customers.
Orders	
Total retail orders	Retail orders of products and services sold in the period to the unit's customers in Great Britain, Northern Ireland, and the Republic of Ireland, including all one-off charges and all recurring charges expected over the term of the contract. Orders are recorded on a sales order value (SOV) basis, i.e. the total amount of revenue expected from the contact over its life.
Of which new business	The amount of revenue expected to be earned over the life of a contract for new business contracts signed in the period e.g. a new 5-year contract worth £10m a year equates to a SOV of £50m.
Of which renewals	The amount of revenue expected to be earned over the life of a contract recorded on the renewal or extension of an existing contract with a current customer in the period.
Total wholesale orders (excluding IoT)	Wholesale orders in the period, sold to communications providers (CPs), for all business types including new business, growth, renewals and extensions. Where a renewal or extension overlaps with a previous contract value reported as Order intake, only the incremental contract value (ICV) increase is included. This includes all one-off charges, plus all recurring charges for the term of the contract. Wholesale orders only relate to orders that have been contracted for future periods.
Operational	1
Voice lines	The total number of revenue-generating voice connections on our fixed network, across all external customers, measured at the end of the period.
Of which traditional voice lines	The revenue generated by these connections is included within 'Fixed of which voice' revenue.  The total number of revenue-generating voice connections on our fixed network that use legacy analogue technology, across all external customers, measured at the end of the period. The revenue generated by these connections is included within 'Fixed of which voice' revenue.
Of which VoIP seats	The total number of revenue-generating voice connections on our fixed network that use Voice over Internet Protocol (VoIP) technology, across all external customers, measured at the end of the period. The revenue generated by these connections is included within 'Fixed of which voice' revenue.
Call minutes (millions)	The number of calling minutes used during the period by all external customers. The revenue earned by these connections is included within 'Fixed of which voice' revenue.
Of which retail call minutes (millions)	The number of calling minutes used during the period by external retail customers. The revenue earned by these connections is included within 'Fixed of which voice' revenue.
Of which wholesale call minutes (millions)	The number of calling minutes used during the period by external wholesale customers (communications providers (CPs)) using the Wholesale Calls product. The revenue earned by these connections is included within 'Fixed of which voice' revenue.
External broadband lines	The closing base of broadband live circuits (including copper & fibre) sold to external customers on our fixed network. The revenue generated by these connections is included within 'Fixed – Broadband' revenue.
Of which retail broadband lines	The closing base of broadband live circuits (including copper & fibre) sold to external retail customers on our fixed network. The revenue generated by these connections is included within 'Fixed – Broadband' revenue.
Of which wholesale broadband lines	The closing base of broadband live circuits (including copper & fibre) sold to external wholesale customers (communications providers (CPs)) on our fixed networks. The revenue earned by these connections is included within 'Fixed – Broadband' revenue.
WAN and Ethernet	The closing base of data circuits excluding broadband lines sold to all external customers. The revenue generated by these networks is included within 'Fixed of which WAN and Ethernet' revenue.
Of which wholesale Ethernet circuits	The closing base of Ethernet circuits sold to external wholesale customers (communications providers (CPs)) that are not Mobile Network Operators (MNOs). The revenue earned by these connections is included within 'Fixed of which WAN and Ethernet' revenue.
Of which WAN circuits	The closing base of active circuit connections on Wide Area Networks (WAN), including BT Net products, across all external customers. The revenue generated by these networks is included within 'Fixed of which WAN and Ethernet' revenue.
Mobile customers	The total number of revenue-generating connections on our mobile network, across external retail customers and all our brands, measured at the end of the period. The revenue generated by these connections is mainly included within 'Mobile - Retail mobile' revenue, with the remainder generated from BT One Phone reported in Other.
MVNO customers	The closing base of subscribers (reported a quarter in arrears) on our mobile network through mobile virtual network operators (MVNO) purchasing access from Enterprise. The revenue generated by these connections is included within 'Mobile - Wholesale mobile' revenue.
Superfast fibre share of broadband base	The proportion of measurable broadband lines (>90% of the figure defined above) purchasing a superfast connection i.e. with a maximum download speed of up to 76Mbps. These connections are supplied to external customers by Enterprise purchasing an FTTC/FTTP wholesale product from Openreach.
Ultrafast fibre share of broadband base	The proportion of measurable broadband lines (>90% of the figure defined above) purchasing an ultrafast connection i.e. with a maximum download speed above 100Mbps. These connections are supplied to external customers by Enterprise purchasing a Gfast/FTTP wholesale product from Open

LOBAL	
Revenue by industry segmentation	
Banking and Financial Services	Revenue from customers in the following industries: UK and International retail banking; insurance, wealth management and financial services; wholesale banking and payments. Includes Radianz and Unified Trading products.
Resources, Manufacturing and Logistics	Revenue from customers in the following industries: manufacturing; retail and consumer goods; natural resources and utilities; and transport, log and automotive.
Technology, Life Sciences and Business Services Regional Enterprise	Revenue from customers in the following industries: healthcare and life services; media and technology; business services and international government; systems integration; telecommunications including our Global Wholesale Voice business; and Public Sector.  Revenue from regional enterprise customers outside the UK.
Revenue by product group	
Growth	Revenue from recently launched technologies and high growth strategic products, including: Security; Cloud-based solutions; and software-defin capabilities.
Mature	Revenue from products which use well-established technologies, for which new alternatives are starting to emerge, including: MPLS services; at
Legacy	premise IP voice.  Revenue from products that are approaching end-of-life or that have been strategically deprioritised, and which do not attract new customer sale including: public switched telephony network (PSTN) services; and private leased lines.
Orders	
Orders	Orders for all business types including new business, growth, renewals and extensions. Measured on an incremental contract value (ICV) basis that if a contract renewal or extension overlaps with a previous contract value reported as Order intake, only the incremental increase is include
PENREACH	
Fixed access network technologies	
Vholesale Line Rental (WLR) .ocal Loop Unbundling (LLU)	Openreach's copper access product, predominantly used for delivering voice services.  Enables communications providers (CPs) to offer the full range of voice and broadband services.
Single Order Transitional Access Product (SOTAP)	A copper path between the end customer's premises and the CP's exchange infrastructure, enabling CPs to offer broadband and Internet Proto (IP) voice services.
libre to the Cabinet (FTTC)	The supply of data services over a fibre optic cable running between the local exchange and the local street cabinet, then using existing copper to deliver the data to the end customer's premises. In FTTC, the device which translates the data into a signal that can be carried over copper to the DSLAM, sits in a local street cabinet, rather than in the local exchange.  For FTTC Single Order GEA (SOGEA), voice services are also carried over the fibre optic cable between the exchange and cabinet.
Sfast	The supply of data services by building on existing FTTC infrastructure to change the way broadband signals are transmitted to achieve ultrafa bandwidths without the need to install fibre all the way to a property. For Single Order Gfast (SOGfast), voice services are also carried over the optic cable between the exchange and cabinet.
Fibre to the Premises (FTTP)	The supply of data services over a fibre optic cable running between the local exchange and the end customer's premises. This technology completely replaces the need for copper cabling within the Openreach network.
thernet	Fibre circuits offering end users network transport solutions including point-to-point connectivity between sites, backhaul of data traffic from unbundled exchanges and mobile base stations into the CP's own network, or to build data networks across the UK.
Revenue	
Vholesale Line Rental (WLR)	Internal and external WLR connection and rental revenue.  Internal and external shared metallic path facility (SMPF) and metallic path facility (MPF) connection and rental revenue, co-location connection
ocal Loop Unbundling (LLU) Single Order Transitional Access Product (SOTAP)	rental revenue, copper port build, tie cables, and test access matrices (TAM).  Internal and external SOTAP connection and rental revenue.
Superfast	Internal and external Fibre to the Cabinet (FTTC) connection and rental revenue. This includes both FTTC GEA (Generic Ethernet Access) and Single Order GEA (SOGEA).
litrafast	Internal and external Fibre to the Premises (FTTP) and Gfast connection and rental revenue. This includes both Gfast GEA (Generic Ethernet Access) and Single Order Gfast GEA (SOGfast).
thernet	Internal and external Ethernet connection and rental revenue.
of which internal	Primarily revenue from service-based activity and some legacy connectivity products.  Primarily rental and connection revenue related to WLR, SMPF, Ethernet and fibre supplied to BT's other customer-facing units.
pperational	
etwork deployment: Superfast	All premises in the UK that are able to place an order to access superfast fibre broadband speeds of >30Mbps delivered using FTTC, Gfast, or technology (subject to CP readiness).
etwork deployment: Ultrafast Gfast	All premises in the UK that are able to place an order to access ultrafast fibre broadband speeds of >120Mbps delivered using Gfast technolog (subject to CP readiness). Prior to Q1 FY20 the relevant broadband speed was >100Mbps.
etwork deployment: Ultrafast FTTP	All premises in the UK that are able to place an order to access ultrafast fibre broadband speeds of >100Mbps delivered using FTTP technolog (subject to CP readiness).
hysical lines	Internal and external bearers in the UK at the end of the reporting period for various products as defined above, with the following exceptions: 'Physical lines - Of which WLR' also includes WLR+SMPF lines, in addition to WLR-only lines 'Physical lines - Of which LLU' is MPF lines, does not include SMPF lines.
otal broadband connections  f which non-fibre	Total internal and external broadband connections in the UK at the end of the reporting period.  Internal and external broadband connections in the UK delivered using non-fibre products (i.e. SMPF or MPF) alone at the end of the reporting period.
f which FTTC	Internal and external broadband connections in the UK delivered using FTTC products at the end of the reporting period. For FTTC GEA, the connection is only counted once as the non-fibre component of the broadband connection is excluded from the 'Of which non-fibre' count.
of which Gfast	Internal and external broadband connections in the UK delivered using Glast products at the end of the reporting period. For Glast GEA, the connection is only counted once as the non-fibre component of the broadband connection is excluded from the 'Of which non-fibre' count.
of which FTTP	Internal and external broadband connections in the UK delivered using FTTP products at the end of the reporting period. The connection is only counted once because if a non-fibre component is used, it is excluded from the 'Of which non-fibre' count.
thernet	Total internal and external connections in the UK for Ethernet products at the end of the reporting period.
Namented conital companditions evaluation amounts	
teported capital expenditure excluding spectrum	Investment in our copper-based fixed access network to improve the coverage and reliability of our network, and to connect homes and business
Reported capital expenditure excluding spectrum  WLR, LLU, FTTC & Gfast (including single order variants)	to our network. Includes investment in passive infrastructure, for example in duct and pole networks, built primarily to support our copper-based

Investment in our Ethernet fixed access network, primarily customer-driven deployment. Includes investment in passive infrastructure, for example in duct and pole networks, built primarily to support our Ethernet network.

Investment that covers systems and information technology, passive infrastructure built for other network providers, maintenance of existing passive infrastructure and tools used in improving coverage and reliability of our networks.