

BT Group consensus - 8 Oct 2021

| Q2 FY22                          |        |        |        |        |           |
|----------------------------------|--------|--------|--------|--------|-----------|
| INCOME STATEMENT                 | Mean   | Median | High   | Low    | Estimates |
| £m unless otherwise stated       |        |        |        |        |           |
| Revenue                          |        |        |        |        |           |
| Consumer                         | 2,496  | 2,492  |        |        |           |
| Enterprise                       | 1,302  | 1,304  |        |        |           |
| Global                           | 822    | 833    |        |        |           |
| Openreach                        | 1,353  | 1,352  |        |        |           |
| Other                            | 6      | 6      |        |        |           |
| Eliminations                     | (741)  | (743)  |        |        |           |
| Total Group Revenue <sup>1</sup> | 5,238  | 5,244  | 5,309  | 5,171  | 14        |
| YoY                              | (2.2)% | (2.1)% | (0.9)% | (3.5)% | 14        |

|            |        |        |       |        |    |
|------------|--------|--------|-------|--------|----|
| EBITDA     |        |        |       |        |    |
| Consumer   | 542    | 535    |       |        |    |
| Enterprise | 412    | 415    |       |        |    |
| Global     | 122    | 119    |       |        |    |
| Openreach  | 766    | 769    |       |        |    |
| Other      | 8      | 5      |       |        |    |
| Total      | 1,850  | 1,841  | 1,911 | 1,799  | 14 |
| YoY        | (3.0)% | (3.5)% | 0.2%  | (5.7)% | 14 |
| Margin     | 35.3%  | 35.3%  | 36.3% | 34.1%  | 14 |

|                            |     |     |     |     |   |
|----------------------------|-----|-----|-----|-----|---|
| Adjusted profit before tax | 564 | 568 | 591 | 527 | 4 |
| Reported profit before tax | 449 | 442 | 499 | 413 | 4 |
| Profit after tax           | 453 | 388 | 723 | 312 | 4 |

|                                                                              |  |  |  |  |  |
|------------------------------------------------------------------------------|--|--|--|--|--|
| INCOME STATEMENT                                                             |  |  |  |  |  |
| £m unless otherwise stated                                                   |  |  |  |  |  |
| Total Group revenue <sup>1</sup>                                             |  |  |  |  |  |
| Operating costs before D&A and specific items                                |  |  |  |  |  |
| Total Group EBITDA <sup>1</sup>                                              |  |  |  |  |  |
| Depreciation and amortisation <sup>1</sup>                                   |  |  |  |  |  |
| Of which lease depreciation                                                  |  |  |  |  |  |
| Adjusted operating profit                                                    |  |  |  |  |  |
| Net finance expense <sup>1</sup>                                             |  |  |  |  |  |
| Of which lease interest                                                      |  |  |  |  |  |
| Share of post tax profits/losses of associates & joint ventures <sup>1</sup> |  |  |  |  |  |
| Adjusted profit before tax                                                   |  |  |  |  |  |
| Total specific items                                                         |  |  |  |  |  |
| Of which impact operating profit                                             |  |  |  |  |  |
| Of which net interest on pensions                                            |  |  |  |  |  |
| Reported profit before tax                                                   |  |  |  |  |  |
| Tax - excluding tax on specific items                                        |  |  |  |  |  |
| Tax rate before specific items                                               |  |  |  |  |  |
| Tax on specific items                                                        |  |  |  |  |  |
| Profit after tax                                                             |  |  |  |  |  |

|                                           |  |  |  |  |  |
|-------------------------------------------|--|--|--|--|--|
| Adjusted basic earnings per share (pence) |  |  |  |  |  |
| Reported basic earnings per share (pence) |  |  |  |  |  |

|                            |  |  |  |  |  |
|----------------------------|--|--|--|--|--|
| Dividend per share (pence) |  |  |  |  |  |
|----------------------------|--|--|--|--|--|

|                                       |  |  |  |  |  |
|---------------------------------------|--|--|--|--|--|
| Average number of shares in issue (m) |  |  |  |  |  |
|---------------------------------------|--|--|--|--|--|

|                                                         |          |          |          |          |           |
|---------------------------------------------------------|----------|----------|----------|----------|-----------|
| CASH FLOW & NET DEBT                                    | Mean     | Median   | High     | Low      | Estimates |
| £m unless otherwise stated                              |          |          |          |          |           |
| Cash capital expenditure                                | (1,177)  | (1,188)  | (1,085)  | (1,250)  | 8         |
| Normalised free cash flow                               | 306      | 263      | 575      | 84       | 9         |
| Net (debt)/cash (reported)                              | (17,966) | (18,042) | (17,480) | (18,441) | 8         |
| Lease liabilities                                       | (6,125)  | (6,152)  | (6,032)  | (6,214)  | 7         |
| Net financial (debt)/cash (excluding lease liabilities) | (11,898) | (12,011) | (11,267) | (12,326) | 7         |

|                                                              |  |  |  |  |  |
|--------------------------------------------------------------|--|--|--|--|--|
| CASH FLOW & NET DEBT                                         |  |  |  |  |  |
| £m unless otherwise stated                                   |  |  |  |  |  |
| EBITDA <sup>1</sup>                                          |  |  |  |  |  |
| Interest (includes notional cash interest on leases)         |  |  |  |  |  |
| Tax (excluding cash tax benefit of pension deficit payments) |  |  |  |  |  |
| Lease payments                                               |  |  |  |  |  |
| Change in working capital and other                          |  |  |  |  |  |
| Cash available for investment and distribution               |  |  |  |  |  |
| Cash capital expenditure                                     |  |  |  |  |  |
| Normalised free cash flow                                    |  |  |  |  |  |
| Payments for the acquisition of spectrum                     |  |  |  |  |  |
| Net cash flow from specific items                            |  |  |  |  |  |
| Reported free cash flow                                      |  |  |  |  |  |
| Equity dividends paid                                        |  |  |  |  |  |
| Repurchase of ordinary share capital                         |  |  |  |  |  |
| Residual free cash flow                                      |  |  |  |  |  |
| Cash tax benefit of pension payments                         |  |  |  |  |  |
| Gross pension deficit payment                                |  |  |  |  |  |
| Free cash flow post pension deficit payments                 |  |  |  |  |  |
| Other                                                        |  |  |  |  |  |
| Net change in lease liabilities                              |  |  |  |  |  |
| Change in net debt                                           |  |  |  |  |  |
| Net (debt)/cash (reported)                                   |  |  |  |  |  |
| Lease liabilities                                            |  |  |  |  |  |
| Net financial (debt)/cash (excluding lease liabilities)      |  |  |  |  |  |
| MEMO: IAS 19 pension deficit (£bn, net of tax)               |  |  |  |  |  |

| Full year FY22 |         |        |        |           |  |
|----------------|---------|--------|--------|-----------|--|
| Mean           | Median  | High   | Low    | Estimates |  |
| 9,952          | 9,958   |        |        |           |  |
| 5,230          | 5,241   |        |        |           |  |
| 3,388          | 3,387   |        |        |           |  |
| 5,458          | 5,449   |        |        |           |  |
| 23             | 25      |        |        |           |  |
| (2,960)        | (2,956) |        |        |           |  |
| 21,091         | 21,119  | 21,418 | 20,702 | 18        |  |
| (1.3)%         | (1.2)%  | 0.2%   | (3.1)% | 18        |  |

|       |       |       |       |    |  |
|-------|-------|-------|-------|----|--|
| 2,207 | 2,208 |       |       |    |  |
| 1,661 | 1,670 |       |       |    |  |
| 534   | 518   |       |       |    |  |
| 3,112 | 3,114 |       |       |    |  |
| 51    | 50    |       |       |    |  |
| 7,565 | 7,573 | 7,668 | 7,461 | 18 |  |
| 2.0%  | 2.1%  | 3.4%  | 0.6%  | 18 |  |
| 35.9% | 35.9% | 36.4% | 35.3% | 18 |  |

|       |       |       |       |    |  |
|-------|-------|-------|-------|----|--|
| 2,377 | 2,377 | 2,899 | 2,155 | 18 |  |
| 1,981 | 2,038 | 2,277 | 1,601 | 18 |  |
| 1,635 | 1,661 | 2,217 | 1,183 | 18 |  |

|          |          |       |       |           |  |
|----------|----------|-------|-------|-----------|--|
| Mean     | Median   | High  | Low   | Estimates |  |
| 21,091   | 21,119   |       |       |           |  |
| (13,526) | (13,557) |       |       |           |  |
| 7,565    | 7,573    |       |       |           |  |
| (4,410)  | (4,403)  |       |       |           |  |
| (682)    | (690)    |       |       |           |  |
| 3,155    | 3,155    |       |       |           |  |
| (781)    | (774)    |       |       |           |  |
| (150)    | (142)    |       |       |           |  |
| 3        | 1        |       |       |           |  |
| 2,377    | 2,377    | 2,507 | 2,155 | 18        |  |
| (396)    | (382)    |       |       |           |  |
| (297)    | (300)    |       |       |           |  |
| (99)     | (92)     |       |       |           |  |
| 1,981    | 2,038    | 2,277 | 1,601 | 18        |  |
| (390)    | (447)    |       |       |           |  |
| 16.5%    | 19.0%    |       |       |           |  |
| 44       | 61       |       |       |           |  |
| 1,635    | 1,661    | 2,217 | 1,183 | 18        |  |

|      |      |  |  |  |  |
|------|------|--|--|--|--|
| 19.8 | 19.6 |  |  |  |  |
| 15.9 | 15.0 |  |  |  |  |

|      |      |      |      |    |  |
|------|------|------|------|----|--|
| 7.43 | 7.70 | 7.70 | 4.00 | 18 |  |
|------|------|------|------|----|--|

|       |       |  |  |  |  |
|-------|-------|--|--|--|--|
| 9,905 | 9,911 |  |  |  |  |
|-------|-------|--|--|--|--|

|          |          |          |          |           |  |
|----------|----------|----------|----------|-----------|--|
| Mean     | Median   | High     | Low      | Estimates |  |
| (4,845)  | (4,882)  | (4,440)  | (4,921)  | 18        |  |
| 1,180    | 1,163    | 1,432    | 1,040    | 18        |  |
| (18,172) | (18,213) | (17,617) | (18,553) | 18        |  |
| (6,157)  | (6,152)  | (5,952)  | (6,512)  | 16        |  |
| (12,034) | (12,089) | (11,465) | (12,660) | 16        |  |

|         |         |         |         |           |  |
|---------|---------|---------|---------|-----------|--|
| Mean    | Median  | High    | Low     | Estimates |  |
| 7,565   | 7,573   | 7,668   | 7,461   | 18        |  |
| (750)   | (750)   |         |         |           |  |
| (60)    | (60)    |         |         |           |  |
| (743)   | (742)   |         |         |           |  |
| 13      | 0       |         |         |           |  |
| 6,025   | 6,033   |         |         |           |  |
| (4,845) | (4,882) | (4,440) | (4,921) | 18        |  |
| 1,180   | 1,163   | 1,432   | 1,040   | 18        |  |
| 215     | 227     |         |         |           |  |
| (437)   | (444)   |         |         |           |  |
| 958     | 961     |         |         |           |  |
| (225)   | (229)   |         |         |           |  |
| (44)    | (50)    |         |         |           |  |
| 689     | 689     |         |         |           |  |
| 9       | 0       |         |         |           |  |
| (1,066) | (1,080) |         |         |           |  |
| (368)   | (410)   |         |         |           |  |
| (4)     | 0       |         |         |           |  |
| 22      | 0       |         |         |           |  |
| (350)   | (405)   |         |         |           |  |

|          |          |          |          |    |  |
|----------|----------|----------|----------|----|--|
| (18,172) | (18,213) | (17,617) | (18,553) | 18 |  |
| (6,157)  | (6,152)  | (5,952)  | (6,512)  | 16 |  |
| (12,034) | (12,089) | (11,465) | (12,660) | 16 |  |

|       |       |       |       |   |  |
|-------|-------|-------|-------|---|--|
| (3.9) | (3.6) | (3.1) | (5.1) | 4 |  |
|-------|-------|-------|-------|---|--|

| Full year FY23 |         |        |        |           |  |
|----------------|---------|--------|--------|-----------|--|
| Mean           | Median  | High   | Low    | Estimates |  |
| 10,092         | 10,125  |        |        |           |  |
| 5,034          | 5,048   |        |        |           |  |
| 3,374          | 3,369   |        |        |           |  |
| 5,458          | 5,429   |        |        |           |  |
| 24             | 25      |        |        |           |  |
| (2,974)        | (2,960) |        |        |           |  |
| 21,185         | 21,199  | 21,741 | 20,741 | 18        |  |
| 0.4%           | 0.4%    | 2.0%   | (2.1)% | 18        |  |

|       |       |       |        |    |  |
|-------|-------|-------|--------|----|--|
| 2,345 | 2,378 |       |        |    |  |
| 1,583 | 1,571 |       |        |    |  |
| 556   | 558   |       |        |    |  |
| 3,271 | 3,269 |       |        |    |  |
| 44    | 48    |       |        |    |  |
| 7,799 | 7,860 | 7,899 | 7,298  | 18 |  |
| 3.1%  | 3.8%  | 4.8%  | (2.8)% | 18 |  |
| 36.8% | 37.0% | 37.9% | 35.0%  | 18 |  |

|       |       |       |       |    |  |
|-------|-------|-------|-------|----|--|
| 2,519 | 2,545 | 3,148 | 2,139 | 18 |  |
| 2,189 | 2,187 | 2,628 | 1,810 | 18 |  |
| 1,820 | 1,798 | 2,138 | 1,466 | 18 |  |

|          |          |       |       |           |  |
|----------|----------|-------|-------|-----------|--|
| Mean     | Median   | High  | Low   | Estimates |  |
| 21,185   | 21,199   |       |       |           |  |
| (13,386) | (13,354) |       |       |           |  |
| 7,799    | 7,860    |       |       |           |  |
| (4,494)  | (4,482)  |       |       |           |  |
| (682)    | (690)    |       |       |           |  |
| 3,305    | 3,370    |       |       |           |  |
| (789)    | (776)    |       |       |           |  |
| (154)    | (142)    |       |       |           |  |
| 3        | 1        |       |       |           |  |
| 2,519    | 2,545    | 2,946 | 2,139 | 18        |  |
| (330)    | (324)    |       |       |           |  |
| (243)    | (250)    |       |       |           |  |
| (87)     | (80)     |       |       |           |  |
| 2,189    | 2,187    | 2,628 | 1,810 | 18        |  |
| (427)    | (484)    |       |       |           |  |
| 16.8%    | 19.0%    |       |       |           |  |
| 58       | 59       |       |       |           |  |
| 1,820    | 1,798    | 2,138 | 1,466 | 18        |  |

|      |      |  |  |  |  |
|------|------|--|--|--|--|
| 21.1 | 21.1 |  |  |  |  |
| 18.3 | 18.1 |  |  |  |  |

|      |      |      |      |    |  |
|------|------|------|------|----|--|
| 7.28 | 7.70 | 8.01 | 3.50 | 18 |  |
|------|------|------|------|----|--|

|       |       |  |  |  |  |
|-------|-------|--|--|--|--|
| 9,900 | 9,913 |  |  |  |  |
|-------|-------|--|--|--|--|

|          |          |          |          |           |  |
|----------|----------|----------|----------|-----------|--|
| Mean     | Median   | High     | Low      | Estimates |  |
| (4,964)  | (4,991)  | (4,550)  | (5,059)  | 18        |  |
| 1,272    | 1,327    | 1,565    | 698      | 18        |  |
| (18,919) | (18,939) | (17,916) | (19,955) | 18        |  |
| (6,146)  | (6,152)  | (5,752)  | (6,512)  | 16        |  |
| (12,792) | (12,809) | (11,764) | (13,633) | 16        |  |

|         |         |         |         |           |  |
|---------|---------|---------|---------|-----------|--|
| Mean    | Median  | High    | Low     | Estimates |  |
| 7,799   | 7,860   | 7,899   | 7,298   | 18        |  |
| (756)   | (759)   |         |         |           |  |
| (63)    | (60)    |         |         |           |  |
| (741)   | (737)   |         |         |           |  |
| (3)     | 0       |         |         |           |  |
| 6,236   | 6,286   |         |         |           |  |
| (4,964) | (4,991) | (4,550) | (5,059) | 18        |  |
| 1,272   | 1,327   | 1,565   | 698     | 18        |  |
| (6)     | 0       |         |         |           |  |
| (265)   | (259)   |         |         |           |  |
| 1,001   | 1,063   |         |         |           |  |
| (738)   | (763)   |         |         |           |  |
| (32)    | (24)    |         |         |           |  |
| 231     | 295     |         |         |           |  |
| 9       | 0       |         |         |           |  |
| (973)   | (980)   |         |         |           |  |
| (733)   | (705)   |         |         |           |  |
| (25)    | 0       |         |         |           |  |
| 11      | 0       |         |         |           |  |
| (747)   | (747)   |         |         |           |  |

|          |          |          |          |    |  |
|----------|----------|----------|----------|----|--|
| (18,919) | (18,939) | (17,916) | (19,955) | 18 |  |
| (6,146)  | (6,152)  | (5,752)  | (6,512)  | 16 |  |
| (12,792) | (12,809) | (11,764) | (13,633) | 16 |  |

|       |       |       |       |   |  |
|-------|-------|-------|-------|---|--|
| (3.0) | (2.7) | (2.1) | (4.3) | 4 |  |
|-------|-------|-------|-------|---|--|

| Full year FY24 |         |        |        |           |  |
|----------------|---------|--------|--------|-----------|--|
| Mean           | Median  | High   | Low    | Estimates |  |
| 10,200         | 10,218  |        |        |           |  |
| 4,934          | 5,012   |        |        |           |  |
| 3,361          | 3,379   |        |        |           |  |
| 5,769          | 5,754   |        |        |           |  |
| 24             | 25      |        |        |           |  |
| (2,993)        | (2,962) |        |        |           |  |
| 21,297         | 21,275  | 21,940 | 20,534 | 17        |  |
| 0.5%           | 0.8%    | 2.3%   | (1.5)% | 17        |  |

|       |       |       |        |    |  |
|-------|-------|-------|--------|----|--|
| 2,409 | 2,424 |       |        |    |  |
| 1,555 | 1,539 |       |        |    |  |
| 563   | 565   |       |        |    |  |
| 3,383 | 3,388 |       |        |    |  |
| 43    | 50    |       |        |    |  |
| 7,953 | 8,000 | 8,182 | 7,087  | 17 |  |
| 2.0%  | 1.9%  | 4.2%  | (2.9)% | 17 |  |
| 37.3% | 37.3% | 38.8% | 34.5%  | 17 |  |

|       |       |       |       |    |  |
|-------|-------|-------|-------|----|--|
| 2,627 | 2,766 | 3,714 | 1,816 | 17 |  |
| 2,336 | 2,383 | 3,191 | 1,482 | 17 |  |
| 1,769 | 1,809 | 2,606 | 1,111 | 17 |  |

|  | Mean     | Median   | High  | Low   | Estimates |
|--|----------|----------|-------|-------|-----------|
|  | 21,297   | 21,275   |       |       |           |
|  | (13,344) | (13,318) |       |       |           |
|  | 7,953    | 8,000    |       |       |           |
|  | (4,537)  | (4,512)  |       |       |           |
|  | (678)    | (690)    |       |       |           |
|  | 3,416    | 3,548    |       |       |           |
|  | (792)    | (793)    |       |       |           |
|  | (155)    | (142)    |       |       |           |
|  | 3        | 1        |       |       |           |
|  | 2,627    | 2,766    | 3,309 | 1,816 | 17        |
|  | (291)    | (290)    |       |       |           |
|  | (209)    | (200)    |       |       |           |
|  | (82)     | (57)     |       |       |           |
|  | 2,336    | 2,383    | 3,191 | 1,482 | 17        |
|  | (634)    | (691)    |       |       |           |
|  | 23.8%    | 25.0%    |       |       |           |
|  | 67       | 69       |       |       |           |
|  | 1,769    | 1,809    | 2,299 | 1,111 | 17        |