

Q2 FY22							Full year FY22							Full year FY23							Full year FY24						
INCOME STATEMENT £m unless otherwise stated	Mean	Median	High	Low	Estimates	Mean	Median	High	Low	Estimates	Mean	Median	High	Low	Estimates	Mean	Median	High	Low	Estimates	Mean	Median	High	Low	Estimates		
Revenue																											
Consumer	2,496	2,492				9,952	9,958				10,092	10,125				10,200	10,218										
Enterprise	1,302	1,304				5,230	5,241				5,034	5,048				4,936	5,012										
Global	822	833				3,388	3,387				3,374	3,369				3,361	3,379										
Openreach	1,353	1,352				5,458	5,449				5,635	5,629				5,769	5,754										
Other	6	6				23	25				24	25				24	25										
Eliminations	(741)	(743)				(2,960)	(2,956)				(2,974)	(2,960)				(2,993)	(2,962)										
Total Group Revenue¹	5,238	5,244	5,309	5,171	14	21,091	21,119	21,418	20,702	18	21,185	21,199	21,741	20,741	18	21,297	21,275	21,940	20,534	17							
YoY Margin	(2.2)%	(2.1)%	(0.9)%	(3.5)%	14	(1.3)%	(1.2)%	0.2%	(3.1)%	18	0.4%	0.4%	2.0%	(2.1)%	18	0.5%	0.8%	2.3%	(1.5)%	17							
EBITDA¹																											
Consumer	542	535				2,207	2,208				2,345	2,378				2,409	2,424										
Enterprise	412	415				1,461	1,470				1,583	1,571				1,555	1,539										
Global	122	119				534	518				556	558				563	565										
Openreach	766	769				3,112	3,114				3,271	3,269				3,383	3,388										
Other	8	5				51	50				44	48				43	50										
Total	1,850	1,841	1,911	1,799	14	7,565	7,573	7,668	7,461	18	7,799	7,860	7,899	7,298	18	7,953	8,000	8,182	7,087	17							
YoY Margin	(3.0)%	(3.5)%	0.2%	(5.7)%	14	35.9%	35.9%	36.4%	35.3%	18	31.1%	3.8%	4.8%	(2.8)%	18	2.0%	1.9%	4.2%	(2.9)%	17							
Adjusted profit before tax	564	568	591	527	4	2,377	2,377	2,899	2,155	18	2,519	2,545	3,148	2,139	18	2,627	2,766	3,714	1,814	17							
Reported profit before tax	449	442	499	413	4	1,981	2,038	2,277	1,601	18	2,189	2,187	2,628	1,810	18	2,336	2,383	3,191	1,482	17							
Profit after tax	453	388	723	312	4	1,635	1,661	2,217	1,183	18	1,820	1,798	2,138	1,466	18	1,769	1,809	2,299	1,111	17							
INCOME STATEMENT £m unless otherwise stated																											
Total Group revenue¹																											
Operating costs before D&A and specific items																											
Total Group EBITDA¹																											
Depreciation and amortisation ¹																											
Of which lease depreciation																											
Adjusted operating profit																											
Net finance expense																											
Of which lease interest																											
Share of post tax profits/losses of associates & joint ventures ¹																											
Adjusted profit before tax																											
Total specific items																											
Of which impact operating profit																											
Of which net interest on pensions																											
Reported profit before tax																											
Tax - excluding tax on specific items																											
Tax rate before specific items																											
Tax on specific items																											
Profit after tax																											
Adjusted basic earnings per share (pence)																											
Reported basic earnings per share (pence)																											
Dividend per share (pence)																											
Average number of shares in issue (m)																											
CASH FLOW & NET DEBT £m unless otherwise stated																											
Cash capital expenditure	(1,177)	(1,188)	(1,085)	(1,250)	8	(4,845)	(4,882)	(4,440)	(4,921)	18	(4,964)	(4,991)	(4,550)	(5,059)	18	(4,975)	(4,997)	(4,851)	(5,033)	17							
Normalised free cash flow	306	263	575	84	9	1,180	1,163	1,432	1,040	18	1,272	1,327	1,565	698	18	1,007	1,031	1,315	357	17							
Net (debt)/cash (reported)	(17,966)	(18,042)	(17,480)	(18,441)	8	(18,172)	(18,213)	(17,617)	(18,553)	18	(18,919)	(18,939)	(17,916)	(19,955)	18	(19,417)	(19,392)	(18,115)	(20,896)	17							
Lease liabilities	(6,125)	(6,152)	(6,032)	(6,214)	7	(6,157)	(6,152)	(5,952)	(6,512)	16	(6,146)	(6,152)	(5,752)	(6,512)	16	(6,126)	(6,152)	(5,552)	(6,512								