BT Group consensus - 19 Jan 2024				
	Q3 FY24	Full year FY24	Full year FY25	Full year FY26
INCOME STATEMENT £m unless otherwise stated	Mean Median High Low Estimates	Mean Median High Low Estimates	Mean Median High Low Estimates	Mean Median High Low Estimates
Revenue				
Consumer Business	2,504 2,508 2,064 2,058	9,766 9,771 8,210 8,216	9,937 9,929 8,111 8,108	10,041 10,055 8,104 8,080
Openreach Other	1,506 1,506	6,052 6,054 20 20	6,207 6,204	6,323 6,311 20 20
Eliminations	(812) (819)	(3,247) (3,280)	(3,275) (3,280)	(3,295) (3,336)
Total Group Revenue ¹ YoY	5,268 5,270 5,356 5,208 12 1.1% 1.1% 2.8% (0.1)% 12	20,801 20,798 21,033 20,677 15 1.8% 1.8% 3.0% 1.2% 15	21,000 21,017 21,213 20,762 15 1.0% 1.0% 2.0% 0.1% 15	21,192 21,189 21,858 20,691 15 0.9% 0.9% 3.4% (0.3)% 15
EBITDA'	_			
Consumer	661 661	2,630 2,623	2,700 2,688	2,733 2,740
Business Openreach	430 420 941 946	1,685 1,687 3,829 3,844	1,643 1,630 3,938 3,955	1,621 1,612 4,039 4,044
Other Total	1 0 2,033 2,021 2,091 2,005 12	4 5 8,148 8,143 8,234 8,097 15	3 4 8,284 8,299 8,404 8,090 15	3 4 8,395 8,417 8,682 7,997 15
YoY	1.3% 0.7% 4.2% (0.1)% 12	1.9% 1.8% 2.9% 1.2% 15	1.7% 1.9% 3.2% (0.7)% 15	1.3% 1.5% 3.3% (1.5)% 15 39.6% 39.8% 40.8% 36.6% 15
Margin	38.6% 38.6% 39.5% 37.9% 12			
Adjusted profit before tax Reported profit before tax		2,458 2,420 2,639 2,370 15 2,067 2,049 2,311 1,930 15	2,432 2,438 2,783 2,028 15 2,097 2,092 2,514 1,659 15	2,409 2,405 2,976 1,790 15 2,139 2,137 2,707 1,421 15
Profit after tax		1,567 1,539 1,778 1,448 15	1,581 1,555 1,868 1,245 15	1,616 1,657 2,012 1,066 15
INCOME STATEMENT £m unless otherwise stated		Mean Median High Low Estimates	Mean Median High Low Estimates	Mean Median High Low Estimates
Total Group revenue ¹ Operating costs before D&A and specific items		20,801 20,798	21,000 21,017	21,192 21,189
Operating costs before D&A and specific items Total Group EBITDA ¹		(12,653) (12,655) 8,148 8,143	(12,716) (12,718) 8,284 8,299	(12,797) (12,752) 8,395 8,417
Depreciation and amortisation ¹		(4,776) (4,812)	(4,873) (4,926)	(4,952) (4,972)
Of which lease depreciation Adjusted operating profit		(686) (699) 3,372 3,346	(690) (706) 3,411 3,384	(702) (713) 3,443 3,450
Net finance expense ¹		(902) (896)	(969) (963)	(1,025) (1,004)
Of which lease interest Share of post tax profits/losses of associates & joint ventures ¹		(135) (133) (12) (7)	(141) (133) (10) 0	(144) (133)
Adjusted profit before tax Total specific items		2,458 2,420 2,639 2,370 15	2,432 2,438 2,783 2,028 15	2,409 2,405 2,976 1,790 15
Of which impact operating profit		(318) (326)	(269) (260)	(207) (200)
Of which net interest on pensions Reported profit before tax		(73) (70) 2,067 2,048 2,311 1,930 15	(66) (70) 2,097 2,091 2,514 1,659 15	(63) (70) 2,139 2,137 2,707 1,421 15
Tax - excluding tax on specific items Tax rate before specific items		(597) (600) 24.3% 25.0%	(596) (606) 24.5% 25.0%	(591) (589) 24.5% 25.0%
Tax on specific items Profit after tax		97 100 1,567 1,539 1,778 1,448 15	80 83 1,581 1,555 1,868 1,245 15	68 73 1,616 1,657 2,012 1,066 15
			1,301 1,333 1,000 1,243 13	
Adjusted basic earnings per share (pence) Reported basic earnings per share (pence)		19.0 18.5 16.0 15.7	18.7 16.1 15.8	18.5 16.4 16.9
Dividend per share (pence)		7.46 7.70 7.85 3.85 15	7.25 7.70 8.01 3.50 15	7.36 7.85 8.33 3.50 15
			9,812 9,816	9,809 9,816
Average number of shares in issue (m)				
CASH FLOW & NET DEBT £m unless otherwise stated	Mean Median High Low Estimates	Mean Median High Low Estimates	Mean Median High Low Estimates	Mean Median High Low Estimates
Cash capital expenditure		(5.221) (5.217) (5.141) (5.205)	(5.175) (5.175) (5.057) (5.200) 15	(5142) (5120) (5010) (5515) 15
Normalised free cash flow		(5,226) (5,217) (5,144) (5,365) 15 1,173 1,176 1,226 1,108 15	(5,175) (5,163) (5,057) (5,377) 15 1,293 1,326 1,412 922 15	(5,145) (5,127) (5,010) (5,565) 15 1,345 1,414 1,640 727 15
Net (debt)/cash (reported) Lease liabilities		(19,566) (19,685) (19,035) (20,362) 15 (5,167) (5,060) (4,862) (5,743) 14	(20,120) (20,240) (19,376) (21,274) 15 (5,116) (5,060) (4,496) (5,800) 14	(20,567) (20,710) (19,353) (22,026) 15 (5,086) (5,060) (4,128) (5,858) 14
Net financial (debt)/cash (excluding lease liabilities)		(14,399) (14,447) (13,935) (14,671) 14	(15,004) (15,066) (14,316) (15,501) 14	(15,481) (15,674) (14,293) (16,286) 14
CASH FLOW & NET DEBT £m unless otherwise stated		Mean Median High Low Estimates	Mean Median High Low Estimates	Mean Median High Low Estimates
EBITDA ¹		8,148 8,143 8,234 8,097 15	8,284 8,299 8,404 8,090 15	8,395 8,417 8,682 7,997 15
EBITDA ¹ Interest (includes notional cash interest on leases) Tax (excluding cash tax benefit of pension deficit payments)		(848) (850) (74) (80)	(919) (918) (73) (80)	(977) (982) (88) (80)
Lease payments		(74) (00) (746) (748)	(7-5) (7-5) (7-65)	(776) (782)
Change in working capital and other Cash available for investment and distribution		(81) (80) 6,399 6,393	(65) (50) 6,468 6,487	(66) (45) 6,488 6,526
Cash capital expenditure Normalised free cash flow		(5,226) (5,217) (5,144) (5,385) 15 1,173 1,176 1,226 1,108 15	(5,175) (5,163) (5,057) (5,399) 15 1,293 1,326 1,412 922 15	(5,143) (5,129) (5,010) (5,565) 15 1,345 1,414 1,640 727 15
		7 1,220 1,100 10		,, 1,0-0 12, 10

1,139

Net change in lease liabilities

Change in net debt Net (debt)/cash (reported)

Normalised free cash flow
Payments for the acquisition of spectrum Net cash flow from specific items

Reported free cash flow

Equity dividends paid

Repurchase of ordinary share capital
Residual free cash flow
Cash tax benefit of pension payments
Gross pension deficit payment
Free cash flow post pension deficit payments
Other

Net financial (debt)/cash (excluding lease liabilities) MEMO: IAS 19 pension deficit (£bn, net of tax)

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