BT Group consensus - 15 Mar 2024												
INCOME STATEMENT £m unless otherwise stated	Mean Median	Q4 FY24  High Low Estimates	Mean	Full year FY24 Median High	Low Estimates	Mean	Full year F Median	High Low	Estimates	Mean	Full year FY26 Median High	Low Estimates
Revenue Consumer Business Openreach Other Eliminations Total Group Revenue <sup>1</sup> YoY EBIDA <sup>1</sup>	2,344 2,348 2,056 2,059 1,504 1,510 7 7 (805) (815) 5,106 5,102 0,3% 0,3%	5,275 4,972 14 3.7% (2.3)% 14	9,807 8,183 6,078 19 (3,223) 20,864 2,1%	9,811 8,186 6,084 19 (3,233) 20,860 21,033 2,1% 3,0%	20,730 14 1.5% 14	9,967 8,090 6,230 117 (3,265) 21,041 0,8%	9,950 8,085 6,213 20 (3,276) 21,062 0,9%	21,213 20,857 2.0% 0.0%	14 14	10,068 8,086 6,345 19 (3,280) 21,238 0,9%	10,061 8,065 6,318 20 (3,324) 21,230 21,858 0,9% 3,4%	20.858 14 (0.3)% 14
Consumer Business Openreach Other Total YoY Margin  Adjusted profit before tax Reported profit before tax Profit after tax	619 621 445 432 759 761 (1) (1) 2,022 2,018 (1.3)% (1.5)% 39.6% 39.5%	2,078 1,975 14 1,4% (3,6)% 14 41,3% 38,0% 14	2,627 1,654 3,862 1 8,144 1.8% 39,0% 2,464 2,068 1,569	2,629 1,641 3,664 1 8,140 8,200 1.8% 2,5% 39,0% 39,4%  2,439 2,639 2,055 2,311 1,548 1,731	8,097 14 1,2% 14 38,6% 14 2,376 14 1,925 14 1,444 14	2,688 1,602 3,965 1 8,256 1,4% 39,2% 2,419 2,080 1,567	1.7% 39.3% 2,418 2,090	8,368 8,098 3,2% (1,2)% 39,7% 38,4% 2,783 2,042 2,514 1,673 1,868 1,255	14 14 14 14 14 14 14	2,723 1,573 4,063 1 8,360 1,3% 33,4% 2,389 2,116 1,598	2,743 1,576 4,044 0 8,405 1,6% 3,3% 39,6% 40,1% 2,386 2,976 2,161 2,707 1,643 2,012	1,427 14
INCOME STATEMENT £m unless otherwise stated				Median High	Low Estimates	Mean	Median	High Low	Estimates	Mean	Median High	Low Estimates
Total Group revenue¹  Operating costs before D&A and specific items  Total Group EBITDA¹  Depreciation and amortisation¹ Of which lease depreciation  Adjusted operating profit  Net finance expense¹ Of which lease interest  Share of post tax profits/losses of associates & joint ventures¹  Adjusted profit before tax  Total specific items Of which impact operating profit Of which net interest on pensions  Reported profit before tax  Tax rate before specific items Tax rate before specific items Tax not specific items Tax not specific items Profit after tax			(12.720) ( 8.144 (4.769) (684) 3.375 (901) (134) (10) 2.464 (396) (320) (76)	20,860 12,718) 8,140 (4,807) (691) 3,342 (891) (133) (7) 2,439 2,439 2,639 (400) (335) (70) 2,055 2,055 2,311 (603) 25,0% 100 1,548 1,731	2,376 14 1,925 14 1,444 14	21,041 (12,785) 8,256 (4,863) (688) 3,393 (965) (139) (9) 2,419 (339) (269) (70) 2,080 (593) 24.5% 80	(358) (260) (70) 2,090 (601) 25.0% 85	2,783 2,042 2,514 1,673 1,868 1,255	14	21,238 (12,878) 8,360 (4,947) (700) 3,413 (1,015) (142) (9) 2,389 (273) (207) (66) 2,116 (585) 24.5% 67	21,230 (12,848) 8,405 (4,983) (705) 3,423 (1,001) (133) 0 2,386 (255) (200) (70) 2,161 2,707 (584) 25,0% 64 1,643 2,012	1,427
Adjusted basic earnings per share (pence) Reported basic earnings per share (pence)			19.0 14.9	18.7 15.8		18.6 14.8	18.7 16.0			18.4 15.0	18.5 16.5	
Dividend per share (pence)  Average number of shares in issue (m)			9,813	7.70 7.85 9,816	3.85	9,822	9,816	8.01 3.50	14	9,820	7.78 8.33 9,816	
CASH FLOW & NET DEBT fm unless otherwise stated  Cash capital expenditure Normalised free cash flow Net (debt)/cash (reported) Lease liabilities Net financial (debt)/cash (excluding lease liabilities)  CASH FLOW & NET DEBT	- Median Median	nigh Low Estimates	(5,200) 1,180 (19,505) ( (5,149) (14,356) (	(5,199) (5,154) 1,179 1,233 19,473) (19,030) (5,060) (4,862) 14,409) (13,930)  Median High	Low Estimates  (5.247) 14 1,108 14 (20.342) 14 (5,743) 13 (14,681) 13  Low Estimates	(5,147) 1,292 (20,074) (5,088) (14,986)	(20,099) (19 (5,060) (4	High Low 4,998) (5,310) 1,411 1,016 9,376) (21,274) 4,592) (5,800) 4,316) (15,474) High Low	14 14 14 13 13 13 Estimates	(5.103) 1,364 (20,496) (5,033) (15,463) Mean	Median         High           (5,099)         (4,973)           1,440         1,613           (20,413)         (19,353)           (5,060)         (4,224)           (15,689)         (14,293)           Median         High	Low Estimates  (5,328) 14
EBITDA¹  Interest (includes notional cash interest on leases) Tax (excluding cash tax benefit of pension deficit payments) Lease payments Change in working capital and other Cash available for investment and distribution Cash capital expenditure Normalised free cash flow Payments for the acquisition of spectrum Net cash flow from specific items Reported free cash flow Equity dividends paid Repurchase of ordinary share capital Residual free cash flow Cash tax benefit of pension payments Gross pension deficit payment Free cash flow pot pension deficit payments Other Net change in lease liabilities			(5,200)	8,140 8,200 (850) (78) (746) (78) (746) (94) (5,199) (5,154) 1,179 1,233 (777) 813 (755) (132) (47) (791) (862) (90) 302	8,097 14 [5,247] 14 1,108 14	8,256 (918) (74) (757) (688) 6,439 (5,147) 1,292 (111) (290) 991 (724) (110) 157 0 (7777) (620)	(915) (80) (765) (55) <b>6.478</b> (5,159)	8,368 8,098 4,998 (5,310) 1,411 1,016	14 14 14 14	8,360 (968) (844) (774) (67) 6,467 (5,103) 1,364 0 (232) 1,132 (710) (113) 309 0 (777) (468) (9)	8,405	7,997 14
Retrounge in tedde inclumes Change in net debt  Net (debt)/cash (reported)			(646)	(614)	(20,362) 14	(569)	(572)	9 376) (21 274)	14	(422)	(417)	(22,026)

<sup>&</sup>lt;sup>1</sup> Adjusted, i.e. before specific items

Lease liabilities

Net financial (debt)/cash (excluding lease liabilities)

MEMO: IAS 19 pension deficit (£bn, net of tax)

Net (debt)/cash (reported)

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