

Gavin Patterson

Chief Executive



The last five years

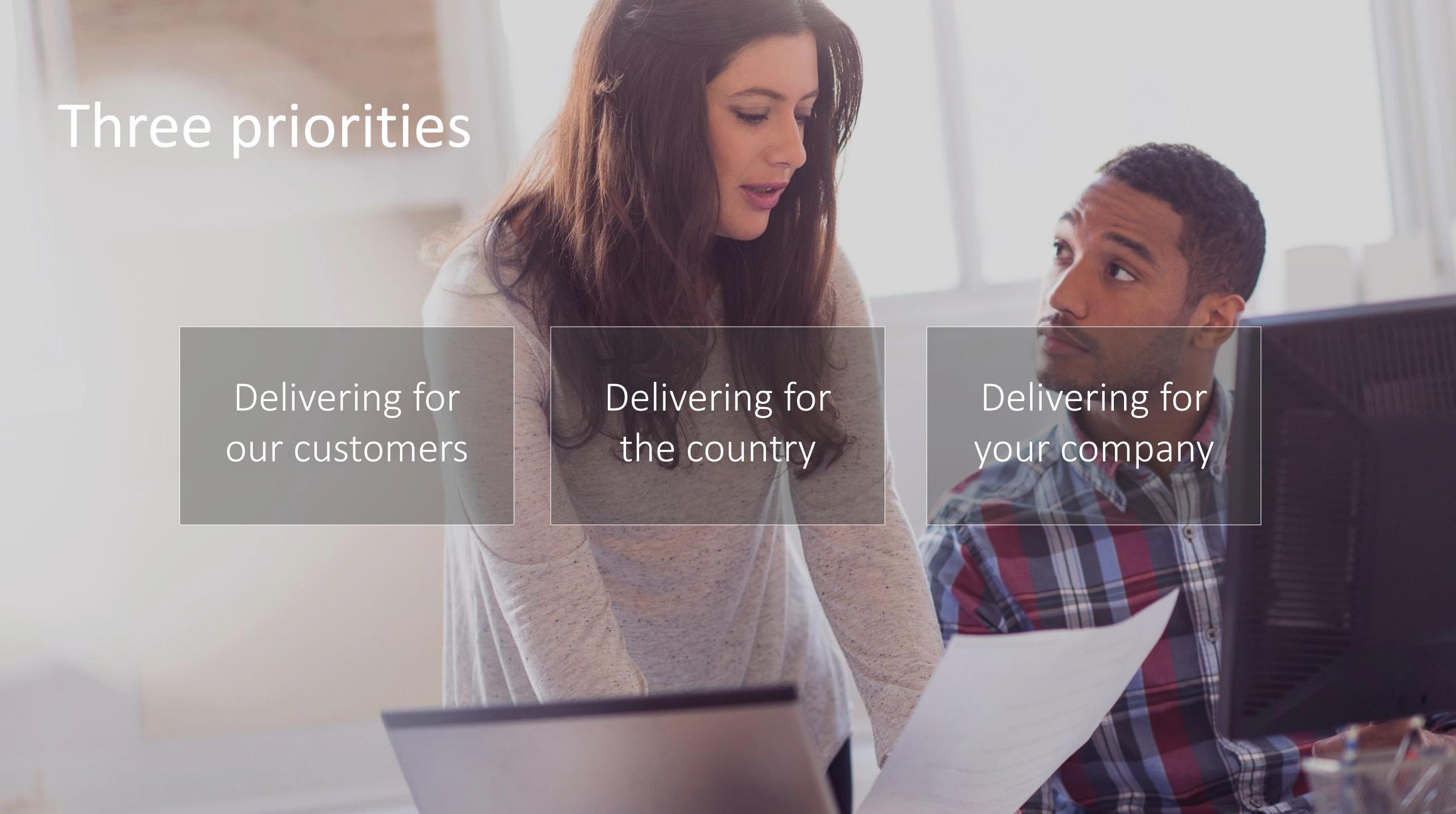
- Acquisition of EE
- Transformation of UK sports TV
- Building Britain's digital networks



Year of delivery
– overcoming
uncertainty,
reducing risk



Three priorities



Delivering for
our customers

Delivering for
the country

Delivering for
your company

Conclusion

