1. **PREAMBLE**

BT Group chooses to invest a portion of our profits each year to support our purpose, to use the power of communication to be a better world. We do this through a mixture of cash, time volunteered, products and in-kind contributions. This policy reflects our commitment to purposeful business through the appropriate and transparent use of our resources aimed at delivering long term sustainable outcomes as opposed to short term programmatic interventions.

We carry out all CSR initiatives transparently and in line with BT’s Charity and Volunteering policy and the principles and behaviours set out in The Way We Work.

This Policy, along with the new governance and funding model is in compliance with the companies act requirements (as applicable), whilst remaining aligned to BT Group strategy.

2. **PURPOSE IN INDIA AND SUMMARY OF COMPANIES ACT, 2013**

2.1. **Purpose in India**

In 2016, the BT Operating Committee (OC) (now called Executive Committee) approved a new umbrella initiative for India, which is to focus on breaking the isolation of adolescent girls through a long-term strategic approach focusing on projects which have an emphasis on digital/technology in the way they engage the young people. The intent is to utilize majority of our resources in this area and keep it as our primary focus. The agreed ambition locally is to make this our key focus.

In order to bring about the degree of social change which lies at the heart of this new strategy, BT intends to work in collaboration with a range of organisations. The members of this collaboration will be developed over time.

BT identified this need through diligent research to discover where our purpose (to use the power of communications to make a better world) is least true. The detailed finding of the research is well documented. To test the validity of our findings, BT engaged with experts in the field, from corporates, agencies, NGOs etc. to secure their support for and endorsement of this initiative. The intention of BT is to act as ‘lead convener’ for a collaboration / partnership of organisations who adopt this as their common purpose.
2.2 Regulations

As per the Companies Act, 2013 ("the Act") read with the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amendments thereto (hereinafter referred to as 'the Rules'):

- the qualifying companies, in every financial year, are required to spend at least 2% of the average Net Profits Before Tax ("PBT") during the three immediately preceding financial years in pursuance of its CSR Policy adopted by the Board of directors such company;
- the qualifying companies must constitute a Corporate Social Responsibility Committee of the board of directors consisting three or more directors. If a company has only two directors on its Board; the committee shall be constituted with two such directors;
- puts a formal and greater responsibility to set out clear framework and process to ensure strict compliance. This includes reporting CSR activities in the Board’s report and approval by the Board of CSR plan / activities recommended by CSR committee of the Company.

The changes have introduced the concept of CSR to the forefront and through “Comply-or-explain” mandate it requires the qualifying companies to constitute the CSR Committee to effectively monitor CSR activities of the company in line with the activities specified in Schedule VII of the Act.

3. India Purpose Board ("IPB" or “CSR Committee”)

3.1. Objective and role:

*The India Purpose Board ("IPB"") will be responsible for the governance of all Purpose activities / projects in India and make recommendations to the Board of in-scope companies and at the same time ensuring compliance with BT internal policies and the applicable legal requirements.*

The IPB and its members shall:

1. Develop Annual Purpose (CSR) plan aligned with the Group-level Purpose Strategy and recommend the same to the Board of Directors of the company for approval. (Appendix A and C). Ensure that budget is allocated appropriately and effectively monitoring the implementation and progress of the activities under the approved projects and programs;
2. Support the programme through mobilisation of the wider workforce in India;
3. *Ensure that projects are as stated under schedule VII of the Act as well as the overarching strategy of the umbrella programme.*
4. Sign-off on the allocation of budget against the approved strategy / plan.
5. Explain the manner in which the surplus from projects, if any, will be treated.
6.  Report to the board of directors of in-scope companies about the on-going projects and progress including the reporting requirements under the Act. The IPB or its Secretary will be responsible to provide the completed report in the format prescribed in Appendix E of this Policy.

7.  Monitor and review the Policy on an annual basis, also taking into consideration any changes in the Rules as may be introduced by the government. To ensure all changes in policy are approved by the Board of the company.

8.  Ensure compliance with external and BT Internal compliance requirements applicable to Purpose activities.

3.2 Membership:

The IPB (or CSR Committee) shall comprise of the following:

a) At least 2 directors where there are two directors on the Board of in-scope companies (Appendix D) or at least 3 directors where the number of directors is more than 2.

b) Larry Stone – Chairman, BT India

c) Pooja Lamba - Head of AMEA & Americas Customer Contracts & Technology Site

d) Salil Goyal, India Finance leader

e) Suzy Christopher, Charities and Volunteering Director, BT Group

f) Neeru Bhalla - Head Corporate Governance- India

g) Ian McBride, Head of Purpose – India (Secretary)

The members of IPB may invite other attendees or assign DoA with the permission of the Chair or Secretary. Any changes in the constitution of the IPB will be approved by majority and the Board of directors of the relevant In-scope companies.

3.3 Proceedings & Periodicity

The quorum for meetings of IPB will be at least 2 directors of each of the In-scope companies, one independent member (i.e. from (b), (c), (d) and (e) above) and the Secretary. For clarification purposes, each director can represent more than one company.

The IPB shall meet at least twice in every financial year; and additional meetings can be requested by the members or Secretary as per the operational needs. The members present at the meeting shall elect a Chair of the meeting.

3.4 Minutes

The Secretary of IPB shall circulate the minutes of meetings to all members of IPB as soon as practicable after the meeting.
4. OVERARCHING PROGRAMME PLAN

The ambition is that the majority of CSR activity in India (all Corporate Units, Customer Facing Units, majority of entity budgets) will be aligned to the overarching programme, approved by the OC (Appendix B).

The programme plan will also take into account Govt. policy in India where mandatory or where beneficial to the aims and objectives of the programme.

The creation and execution of the plan will be led and owned by the Head of Purpose for India and programme team assigned to this initiative and will be submitted to the IPB and the Board of Directors of the relevant in-scope company for approval.

4.1 Principles of Assessment and selection of partners

In order to be consistent with BT Group’s approach to working through its strategic charity partners, BT in India will work through the British Asian Trust, BT’s approved charity partner for India (and/or with Unicef and Comic Relief where possible).

The intention is that the partner(s) will work with local organisations and the Head of Purpose for India to create and deliver interventions to meet our programme goals and objectives and leverage resources.

4.2 Project Execution and monitoring process

Legal Contract – A contract duly signed off by legal including, but not limited to, the terms in regard to scope, Deliverables, Criteria, timelines, measurement plan, Governance, etc. shall be executed between the relevant company and the respective selected organisation or partner members.

IPB (or CSR Committee) and the Board of directors shall approve the strategy and monitor the progress of the approved projects. The Head of Purpose, India, will be required to provide necessary information in form of reports or otherwise at regular intervals to ensure effective monitoring. Additionally, the Head of Purpose, India, shall also be responsible of submitting the reports to the Board of Directors of the relevant in-scope company as required under the regulations.

Important Points to note:

a. Surplus arising out of the CSR projects or programmes or activities shall not form part of the business profit of the company.

b. ‘CSR activities’ does not include the activities undertaken in pursuance of normal course of business of a company.

c. Time spent as part of volunteering activities will not be counted towards the 2% of net profit spend as required under the Companies Act and also exclude expenditure incurred in relation to external advertising and Public Relations activities.
d. The appendices to this Policy form an important part of the Policy. Any questions, clarifications or changes required to this Policy or its appendices should be raised with Head of Purpose in the first instance.
Appendix A – Purpose Plan

The Purpose Plan will be placed before the Board of Directors of the Company and will be consistent with the overarching Digital Impact & Sustainability strategy. The plan will seek to focus on long term sustainable outcomes (as opposed to short term programmatic targets) and will outline the following:

- The overarching approach
- High level budget and resource requirements
- Communication and volunteering plan
- Projects:
  - Confirmed as in line with the strategy for India
  - Aligned with Schedule VII
- Partner project implementation:
  - Proposals
  - High level execution documentation
  - Project goals, outcomes, resource requirements
  - Activities, timelines and end-dates at a summary level
  - Owners and responsibilities
- Project monitoring mechanism:
  - Progress reporting and frequency of reports
- Compliance

The plan to be presented to the board, will have been reviewed and pre-approved as being fully compliant with internal and external requirements.

Appendix B – Purposeful Business Projects in BT

The strategy in India will be in line with the BT Group *Purpose to use the power of communications to make a better world, and the Digital Impact & Sustainability strategy and ambitions.*

*For India, the focus is to break the isolation of adolescent girls through technology. The team in India works directly with the central Digital Impact & Sustainability team, who will also be represented on the IPB.*
### Appendix C – Business Case Template for Projects

#### One page overview & checklist

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
</table>

#### Summary of Proposal

*How does this relate to project Connect the Unconnected adolescent girl, through a combination of sport and technology.*

#### Sponsorship & Ownership

- **who is involved?**
  - Lead (Accountable) – Mandatory
  - Head of Purpose
  - Project Lead
  - Owner – LoB Finance rep (if applicable)

#### Investment proposed £k with BT Entity name

<table>
<thead>
<tr>
<th>Investment proposed £k with BT Entity name</th>
<th>State financial year</th>
<th>State financial year</th>
<th>State financial year</th>
</tr>
</thead>
</table>

#### Investment/resource requested:

- **what funding are you looking for and what will you spend the money on?**
- **What other resources are you asking for – please give details**
- **Does this project require volunteering effort? Please specify**

#### Benefits

- **Please specify the top 3-4 benefits/outcomes**
- **How are you going to set targets and measure them?**
- **How will this deliver the goals of connecting the unconnected?**
Please complete the checklist over the page as part of the business case

As part of your business case, please complete the necessary details below and, where necessary, provide the required additional information

<table>
<thead>
<tr>
<th>Compliance &amp; Ethics requirements</th>
<th>Response</th>
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</thead>
<tbody>
<tr>
<td>Does funding request include any donations to a Charity/ NGO?</td>
<td></td>
</tr>
<tr>
<td>If yes, check <a href="#">BT’s Charity and Community policy</a></td>
<td></td>
</tr>
<tr>
<td>Confirm you have complied with it?</td>
<td></td>
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<tr>
<td>Which BT entity will make this spend and will this spend be made in India only?</td>
<td></td>
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<tr>
<td>Is this a venture with a charity? N.B - if yes, do we have a contract in place with them already?</td>
<td></td>
</tr>
<tr>
<td>Will this involve collaborating with our competitors? N.B - if yes, potential competition issues to be checked</td>
<td></td>
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<tr>
<td>Is this project connected with an existing or prospective BT customer?</td>
<td></td>
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<tr>
<td>Does this have the approval of BT Legal and Finance team in India?</td>
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</table>

**Communications**

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<tr>
<td>Is there any communications spend included in this project?</td>
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<tr>
<td>Has a plan been agreed?</td>
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**Procurement**

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<tr>
<td>Are you using a third party supplier/ agency to deliver any of the project work?</td>
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<tr>
<td>Has the supplier got an established track record of three years in undertaking similar programs or projects?</td>
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<tr>
<td>Are they an existing BT rostered supplier/ agency?</td>
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<tr>
<td>If yes, what is the name of the agency/ supplier?</td>
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<tr>
<td>Has BT Procurement been involved in any negotiations so far?</td>
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<td>If yes, who?</td>
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**BT internal charges**

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<tr>
<td>Does this cost include any internal charges?</td>
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<tr>
<td>If yes, what for? e.g. TSO development, Catering charges, BT venue hire</td>
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</table>
## Appendix D – Name of directors of In-scope companies

<table>
<thead>
<tr>
<th>BT (India) Private Limited</th>
<th>BT Global Communications Private Limited</th>
<th>BT e-Serv (India) Private Limited</th>
<th>BT Global Business Services Private Limited</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sudhir Narang Anil Jha</td>
<td>Sudhir Narang Anil Jha</td>
<td>Sudhir Narang Jayakumar Doshi</td>
<td>Kapil Khaneja Jayakumar Doshi Harjiv Singh Rekhi</td>
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<td></td>
<td></td>
<td><em>Manish Kumar Jain</em></td>
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APPENDIX E - FORMAT TO BE INCLUDED IN THE BOARD REPORT

1. A brief outline of the Company’s CSR Policy, including overview of projects or programs proposed to be undertaken and a reference to the web link to the CSR Policy and Projects or Programmes
2. The Composition of the CSR Committee
3. Average net profit of the Company for last three financial years
4. Prescribed CSR Expenditure (two percent of the amount as in item 3 above)
5. Details of the CSR spent during the financial year
   (a) Total amount to be spent for the financial year;
   (b) Amount spent, if any;
   (c) Manner in which the amount spent during the financial year is detailed below:

<table>
<thead>
<tr>
<th>S.NO</th>
<th>CSR Project or activity identified</th>
<th>Sector in which the project is covered</th>
<th>Projects or Programs (1) Local area or other (2) Specify the State and district where projects or programs was undertaken</th>
<th>Amount outlay (budget) project or programs wise</th>
<th>Amount spent on the projects or programs Sub-Heads: (1) Direct expenditure on projects or programs (2) Overheads</th>
<th>Cumulative expenditure upto to the reporting period</th>
<th>Amount spent: Direct or through implementing agency</th>
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6. In case the Company has failed to spend the two per cent of the average net profit of the last three financial years or any part thereof, the Company shall provide the reasons for not spending the amount in its Board report;
7. The CSR Committee of the Company hereby confirms that the implementation and monitoring of CSR Policy, is in compliance with CSR objectives and Policy of the Company.